



ANNUAL REPORT

2024-25



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President's Introduction

“Together, we are shaping a dairy sector that is not only productive and profitable but also principled and people centred.”

GILLES FROMENT
IDF PRESIDENT

It is with great pride and a deep sense of responsibility that I reflect on my first year as President of the International Dairy Federation (IDF). Since stepping into this role in October 2024, I have had the privilege of engaging with a vibrant global community dedicated to advancing the dairy sector through science, collaboration, and sustainability. I am honoured for the trust the IDF community has put in me to lead the organization for the next four years.

This past year has been marked by dynamic dialogue and renewed energy. From leading my first Dairy Sustainable Framework Advisory Council meeting in Washington, DC, to representing IDF at the inaugural Regional Dairy Conference Africa in Kigali, I have seen firsthand the power of inclusive, multi-stakeholder engagement. These interactions have reinforced my belief that the future of dairy lies in our ability to listen, adapt, and lead with purpose.

Our work following the Paris Dairy Declaration on Sustainability has laid a strong foundation for meaningful progress. I am particularly inspired by the diverse perspectives shared with us, which are challenging our assumptions and enriching our strategies. These contributions are instrumental in shaping a more resilient and forward-looking sustainability framework for the DSF and IDF alike.

At the Kigali conference, I emphasized IDF's enduring mission: to nourish the world with safe and sustainably produced dairy. With over 6 billion consumers and 1 billion livelihoods connected to our sector, our impact is significant. We remain committed to science-based nutrition, rigorous safety standards, and globally harmonized regulations that promote fair and sustainable dairy systems.

Looking ahead, I am energized by the opportunities that lie before us, particularly with the implementation of a new IDF strategic plan for the years ahead as we prepare the IDF World Dairy Summit in Chile. This milestone event will not only spotlight Latin America's growing role in global dairy but also reaffirm our commitment to innovation, equity, and environmental stewardship.

I extend my heartfelt thanks to our members, national committees, and partners for their continuous support. I would like to thank our Director General and IDF Team for their support and unwavering contribution. I am also grateful to our IDF Board, SPCC and Standing Committee members as well as all experts that are committed to the dairy sector and our IDF success. Together, we are shaping a dairy sector that is not only productive and profitable but also principled and people centred.

In closing, I would like to take the opportunity to thank my predecessor, Mr. Piercristiano Brazzale for his successful mandate as IDF President. He has done a fantastic job over the last four years representing and leading IDF especially as we needed to adapt some of our practices during the worldwide Covid crisis.

Let us continue this journey, grounded in science, guided by sustainability, and united by purpose.

Sincerely,

Gilles Froment
President



Message from the Director General

“Science is our compass. It guides our work across nutrition, food safety, animal health, and environmental stewardship.”

LAURENCE RYCKEN
IDF DIRECTOR GENERAL

As I look back on my first full year as Director General of the International Dairy Federation, I am reminded daily of the transformative power of collaboration and science. These two pillars have not only shaped my leadership journey but continue to define IDF's global impact.

In 2025, we embarked on a strategic renewal process that places scientific excellence and open engagement at the heart of our mission working toward consensus to promote sustainable growth within the sector.

This process has been guided by a Board composed of nine individuals from across the globe each bringing unique perspectives, yet united by a shared vision for the Federation's future. Their ability to align on a five-year strategy reflects the strength of our governance and the spirit of collaboration that defines IDF. It has been an inclusive journey, enriched by contributions from our other governing bodies, the SPCC and the National Committees, as well as our dedicated staff. I'm hopeful that the General Assembly sees this new roadmap as bold course to reinforces IDF's role as the trusted voice for the global dairy sector, operating with integrity and inclusiveness, and driven by a commitment to scientific excellence.

Science is our compass. It guides our work across nutrition, food safety, animal health, and environmental stewardship. This year, our Standing Committees continued to exchange knowledge and the latest science, while also looking ahead to emerging challenges. At the same time, cross-disciplinary conversations have proven essential. The interconnected nature of the dairy sector demands holistic dialogue to avoid unintended consequences and ensure balanced progress. Their work ensures that IDF continues to serve as a trusted source of knowledge.

Yet science alone is not sufficient. It is through collaboration, across borders, disciplines, and sectors that knowledge is transformed into meaningful action. The insights gained from on-the-ground experiences at events such as those in Ireland, Rwanda, India, and the upcoming World Dairy Summit in Chile offer a unique lens into what works and what doesn't. These localized perspectives are essential, as effective solutions must be adapted to the realities of each context.

I am especially proud of the trust the team builds everyday with our members; their global overview brings unequivocal value to all engaging with them. Together, we are ensuring that dairy remains a vital, sustainable, and equitable part of the global food

system. From the rigorous review of New Work Item proposals to the co-creation of global standards, your voices are shaping our direction

I'm invigorated by the prospects that the future holds for us. With science as our foundation and collaboration as our method, we are well-positioned to meet the challenges of tomorrow.

Thank you for your partnership and commitment.

Warm regards,

Laurence Rycken
Director General

Message from the Chair of the Science and Programme Coordination Committee



“What I will cherish most is the spirit of collaboration that defines the SPCC and the IDF community.”

JAMIE JONKER, PH.D.

CHAIR OF THE SCIENCE AND PROGRAMME COORDINATION COMMITTEE

As I conclude my five-year term as Chair of the Science and Programme Coordination Committee (SPCC), I am honoured to reflect on a period of remarkable scientific progress and collaborative achievement. Serving the International Dairy Federation (IDF) in this capacity has been one of the most rewarding chapters of my professional life.

Since 2020, the SPCC has evolved into a more agile and forward-looking body, one that not only upholds scientific rigor but also anticipates the challenges and opportunities facing the global dairy sector. Together, we have strengthened IDF's Programme of Work, ensuring that it remains grounded in evidence, responsive to member priorities, and aligned with global policy developments.

Our committee has played a pivotal role in shaping IDF's strategic direction, including the completion of the 2022–2025 Strategic Work Plan and the development of the 2026–2030 strategy framework. We've worked closely with Standing Committees, Action Teams and Task Forces to elevate topics such as food safety, sustainability, nutrition policy, and animal welfare and antimicrobial use ensuring that dairy's voice is heard in international forums like Codex, WHO, WOAH, and the United Nations.

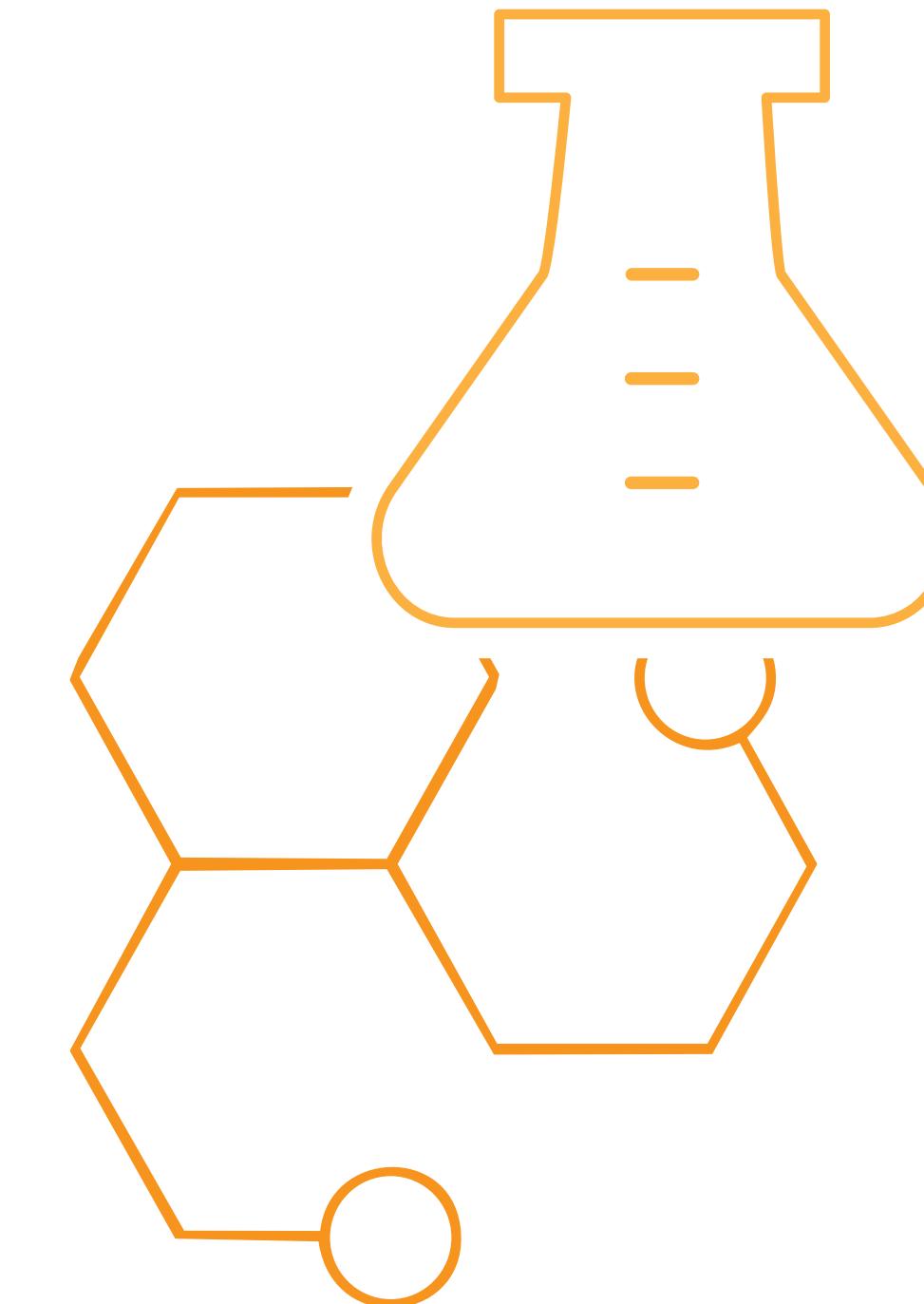
But beyond the technical milestones, what I will cherish most is the spirit of collaboration that defines the SPCC and the IDF community. Our work has always been a collective endeavour, driven by passionate experts, committed National Committees, and dedicated IDF staff. I am deeply grateful for your trust, your insights, and your shared commitment to excellence.

As I pass the baton to the next Chair, I do so with confidence in the future of the SPCC and the Federation. The foundation we've built—anchored in science, strengthened by collaboration, will continue to serve IDF and the global dairy community well.

With sincere appreciation,

Jamie Jonker, Ph.D.

Chair, Science and Programme Coordination Committee (2020–2025)





Our Membership

Membership now spans
40
countries.

IDF's membership base now spans 40 countries, with new National Committee Secretaries appointed in Argentina, Australia, China, Senegal, Spain, and South Africa. The addition of **Spain** and **Argentina** as associate members further strengthens the organization's global reach and diversity.



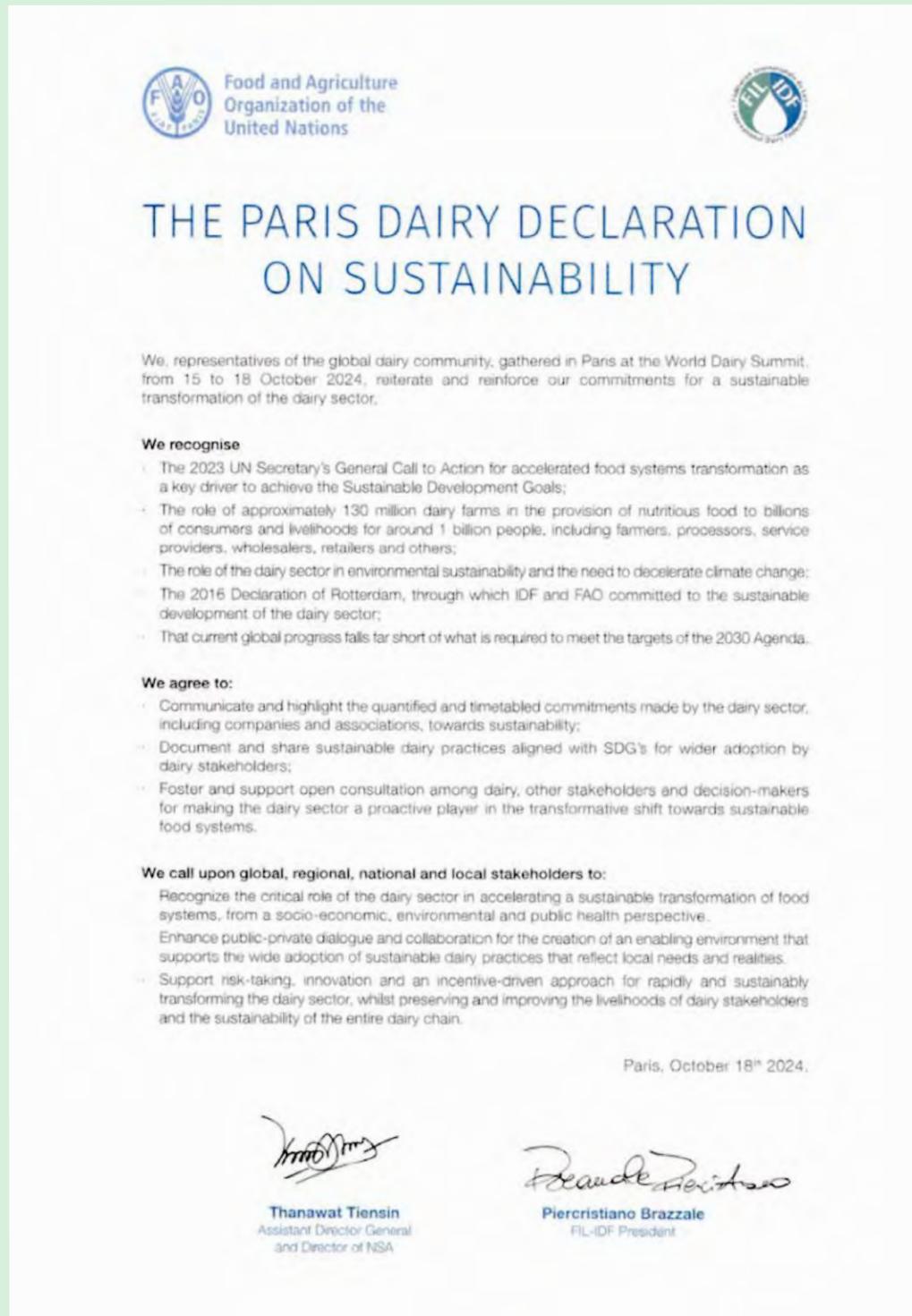
The Paris Dairy Declaration on Sustainability

On 18 October 2024, the global dairy sector took a continued step forward in its sustainability journey with the launch of the [IDF Paris Dairy Declaration on Sustainability](#). Unveiled during the IDF Leaders' Forum in Sustainability at the IDF World Dairy Summit 2024 (IDFWDS2024) in Paris, this declaration builds upon the foundation laid by the [Dairy Declaration of Rotterdam](#), reinforcing the sector's commitment to the [UN Sustainable Development Goals \(SDGs\)](#).

A UNIFIED COMMITMENT TO SUSTAINABLE TRANSFORMATION

The Paris Declaration represents the collective voice of the global dairy community and outlines a shared vision for a more sustainable future. It calls for:

➤ **Visibility and accountability:** Publicly showcasing the dairy sector's tangible, science-based commitments across health, nutrition, economic security, natural resource stewardship, and climate change.



➤ **Shaping the sustainability dialogue:**

Promoting a holistic view of sustainability that integrates social, economic, nutritional, and environmental dimensions.

➤ **Addressing the triple challenge:**

- Ensuring food security and sustainable nutrition.
- Supporting the livelihoods of over one billion people connected to the dairy sector.
- Transforming dairy systems to be more environmentally responsible.

➤ **Fostering public-private partnerships:**

Encouraging collaboration among governments, institutions, and industry to create enabling environments for sustainable dairy practices.

A PLATFORM FOR ACTION AND PROGRESS

A new Task Force on the Paris Dairy Declaration on Sustainability has been established within IDF to enhance coordination, action, and promotion of the Declaration's goals. Supported by this Task Force, the initiative aims to develop a roadmap guiding the dairy sector's contributions to the 2030



The dairy sector is not only committed to sustainability, but also actively delivering on it.



The Paris Dairy Declaration on Sustainability (continued)

Agenda in collaboration with the FAO. It is inclusive, recognizing all dairy actors in the stocktaking process, provided their commitments are quantified, timetabled, and publicly accessible. The group is currently conducting a global review of sustainability commitments, with results to be shared at the IDF World Dairy Summit 2025 in Santiago, Chile. To foster transparency and engagement, a dedicated webpage has been launched on the IDF website to classify existing initiatives and streamline the consultation and submission of new commitments.

THE ROLE OF IDF

As the global voice of dairy since 1903, the International Dairy Federation (IDF) leads this initiative with scientific rigor and neutrality. Through its members and national committees, IDF facilitates the dissemination of best practices and supports locally adapted solutions for sustainable dairy development.

LOOKING AHEAD

The Paris Dairy Declaration on Sustainability sends a clear message to governments, decision-makers, and the public: the dairy sector is not only committed to sustainability, but also actively delivering on it. With signatories including the IDF President and FAO representatives, and support from governments, farmer organizations, and industry leaders, the declaration marks a transformative moment for dairy's role in global development.

In addition, a newsletter is being developed to keep Declaration signatories informed and actively involved. The Task Force is also preparing to promote the Paris Dairy Declaration on Sustainability at key international events, including [FAO's 2nd Global Conference on Sustainable Livestock Transformation](#), [UNFCCC COP 30](#), and the [IDF WDS 2025](#).



At a Glance



OCT 2024



OECD Working Party on Agricultural Policies and Markets

PARIS, FRANCE

IDF lends expertise to the OECD's workshop on measuring carbon footprints of agri-food products, reinforcing its leadership in lifecycle analysis and sustainability metrics.

[Read more](#)



IDF World Dairy Summit 2024

PARIS, FRANCE

IDF hosts its flagship global event, bringing together stakeholders to discuss the future of the dairy sector. This summit serves as a cornerstone for global dairy dialogue, innovation, and policy alignment.

[Read more](#)

NOV 2024



48th Session of the Codex Committee on Food Labelling (CCFL)

QUÉBEC CITY, CANADA

IDF participates in discussions on allergen labelling, e-commerce food information, tech-enabled labelling, and new proposals on nutrition claims, added sugars, sustainability labels, and emergency labelling provisions. This session is pivotal for shaping international food labelling standards impacting dairy products.

[Read more](#)



FAO Regional Forum on Innovations—Asia and the Pacific

KOCHI, INDIA

IDF hosts a session on Innovations in Dairy Production, contributing to sustainable livestock transformation in the region. The forum highlights regional strategies for enhancing dairy productivity and sustainability.

[Read more](#)



COP29 Official Side Event

BAKU, AZERBAIJAN

IDF co-hosts a side event on advancing animal health for climate action. This event underscores the role of livestock health in achieving climate resilience.

[Read more](#)

At a Glance (continued)



47th Session of the Codex Alimentarius Commission (CAC47)

ROME, ITALY

IDF contributes to global food standards discussions at CAC47. A key platform for influencing international dairy standards and safety protocols.

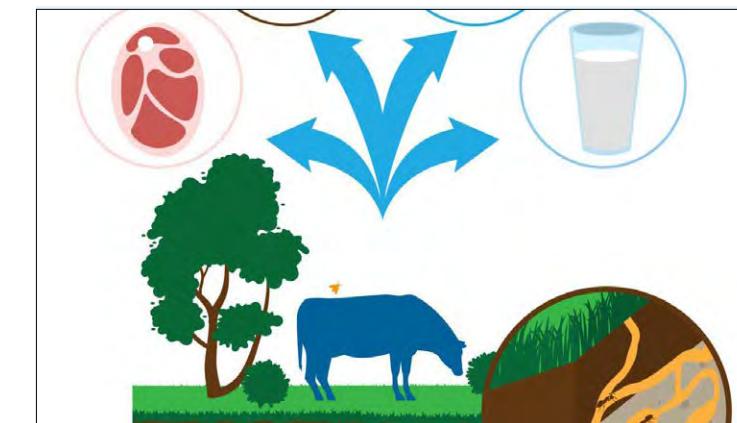
[🔗 Read more](#)

DEC 2024

JAN 2025

MAR 2025

APR 2025



LCA Tool Launch

GLOBAL

IDF launches its new Life Cycle Assessment tool to support sustainability in dairy. This tool empowers stakeholders to measure and improve environmental performance.

[🔗 Read more](#)



55th Session of the Codex Committee on Food Additives (CCFA55)

SEOUL, SOUTH KOREA

IDF participates in key discussions on food additives relevant to the dairy sector. This session influences additive regulations critical to dairy product formulation and trade.

[🔗 Read more](#)



IDF Circularity in the Dairy Chain Symposium

VIRTUAL

Exploring the intersection of livestock and sustainability in the dairy sector. The symposium promotes circular economy principles within dairy production systems.

[🔗 Read more](#)



IDF Board Meeting

SOUTH AFRICA

Demonstrating IDF's commitment to international collaboration and evidence-based policy development. The meeting reinforces strategic alignment and governance across global dairy leadership.

[🔗 Read more](#)



Nutrition for Growth Side Event

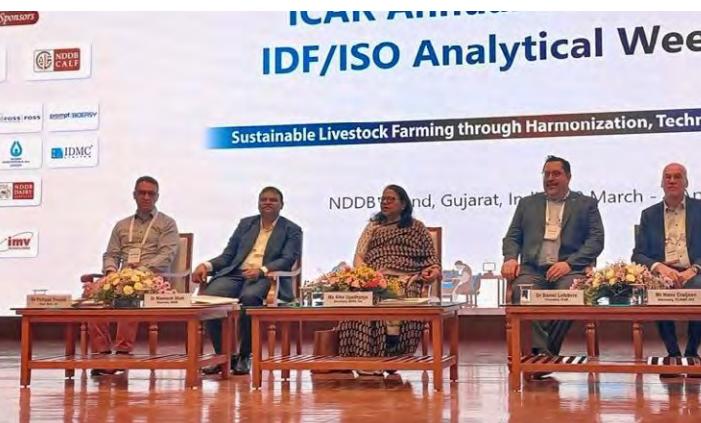
PARIS, FRANCE

IDF co-hosts a side event on building dairy value chains with global partners. The event highlights dairy's role in nutrition investment and food system resilience.

[🔗 Read more](#)



At a Glance (continued)



IDF/ISO Analytical Week 2025

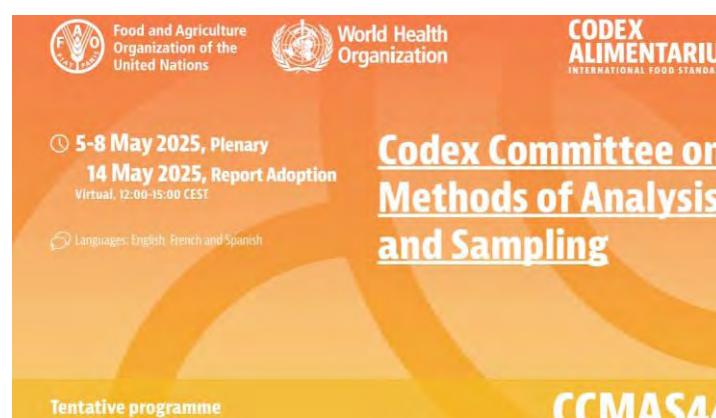
ANAND, INDIA

The event welcomes 200 participants from 15 countries, under the theme 'Sustainable Livestock Farming through Harmonization, Technology and Innovation.'

Held alongside ICAR this year, this event strengthens scientific exchange and analytical standards.

[Read more](#)

MAY 2025



IDF contributes to discussions on analytical methods relevant to dairy. This session ensures harmonization of testing protocols for dairy quality assurance.

[Read more](#)



IDF Joint Symposium on Spray Drying Technology and Recombined Milk Products

CORK, IRELAND

IDF hosts a packed session on technological advancements in dairy processing. The symposium showcases innovations in dairy product formulation and processing efficiency.

[Read more](#)

APR 2025



92nd General Session of the World Organisation for Animal Health (WOAH)

PARIS, FRANCE

IDF participates in global discussions on animal health and food safety. This session is vital for aligning dairy health standards with global veterinary practices.

[Read more](#)

At a Glance (continued)



IDF Nutrition and Health Symposium 2025—Virtual

VIRTUAL

Focusing on the role of dairy and plant-sourced foods in healthy diets. The symposium explores dietary strategies for improved public health outcomes.

[Read more](#)

JUN 2025



World Milk Day

GLOBAL

Celebrating the importance of milk in nutrition and livelihoods. A global campaign to raise awareness of dairy's contribution to health and economy.

[Read more](#)

World Food Safety Day: Food Safety, Science in Action

VIRTUAL



IDF hosts a webinar on the role of dairy processing in food safety. The webinar highlights scientific approaches to ensuring dairy safety and quality.

[Read more](#)

JUL 2025



IDF Regional Dairy Conference Africa 2025

KIGALI, RWANDA

Highlighting dairy's role in food security and economic growth. The event titled "Sustainable Dairy for Prosperous Africa" emphasized regional development and investment in dairy infrastructure.

[Read more](#)



IDF Mid-Year Governing Meetings

BRUSSELS, BELGIUM

Fostering collaboration across IDF governing bodies. These meetings ensure strategic coherence and operational alignment.



18th Session of the Codex Committee on Contaminants in Foods—Bangkok, Thailand

BANGKOK, THAILAND

IDF monitors critical discussions on food safety and public health. This session addresses contaminant control measures essential for food safety.

[Read more](#)

At a Glance (continued)



2nd UN Food Systems Summit Stocktake (UNFSS+4)

ADDIS ABABA, ETHIOPIA

IDF participates in global dialogues on sustainable food systems. The summit reviews progress and sets priorities for transforming food systems.

[Read more](#)

AUG 2025

SEP 2025

OCT 2025

[Read more](#)

World School Milk Day

GLOBAL



IDF celebrates the role of milk in child nutrition and development. The event promotes school milk programmes as tools for improving youth health.



FAO Global Conference for Sustainable Livestock Transformation

ROME, ITALY

IDF contributes to global strategies for sustainable livestock systems. This conference sets the agenda for livestock sustainability and innovation.

[Read more](#)



IDF Scientific Symposium at IUNS-ICN 2025

PARIS, FRANCE

Highlighting dairy's role in food security and economic growth. The event titled "Sustainable Dairy for Prosperous Africa" emphasized regional development and investment in dairy infrastructure.

[Read more](#)



Launch of FAO LEAP Guidelines

ROME, ITALY

IDF leads the release of new FAO LEAP Guidelines on ecosystem services in livestock systems. These science-based tools support nature-positive livestock production and will debut at the FAO Global Conference on Sustainable Livestock Transformation.

[Read more](#)





About the International Dairy Federation (IDF)

The International Dairy Federation (IDF) is at the forefront of the global dairy sector, championing the use of leading scientific expertise to ensure the production of high-quality milk and dairy products that are safe, nutritious, and sustainable. IDF also promotes excellence in animal health and welfare, as well as best practices across the entire dairy value chain*.

IDF'S PURPOSE

To connect and empower the global dairy sector in nourishing the world with dairy products that are safe, nutritious, and sustainable.

IDF'S VISION

To support the global dairy sector in delivering safe, nutritious, sustainable, and accessible dairy products to people worldwide—while serving as a source of economic and social vitality in agricultural communities and across the dairy value chain.

IDF'S MISSION

To strengthen the global dairy sector by collecting, sharing, and applying science-based dairy expertise and insights that inform policy development and standard setting at both national and international levels.

IDF'S ROLES

- Provide authoritative, science-based expertise.
- Build consensus across the global dairy community.
- Serve as the global voice of dairy to Intergovernmental Organizations and offer advocacy tools for members' national-level activities.
- Contribute to capacity-building through the development of tools, training materials, and collaborative initiatives that support the understanding and implementation of standards.

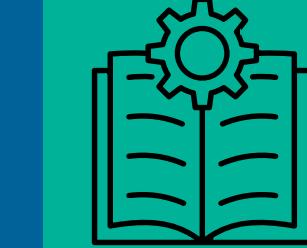
**Global Dairy Expertise
Since 1903**

STRATEGIC IMPERATIVES



Influence Global Standards & Policies

Contribute to international standards and science-based global policies that foster a viable environment for the dairy value chain.



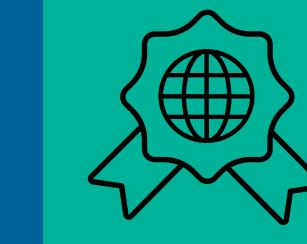
Support Implementation & Guidance

Develop practical guidance, methodologies, and tools to help stakeholders implement international standards and deliver safe, sustainable, and nutritious dairy products.



Advocate for Dairy's Role in Sustainable Diets

Promote science-based information on dairy's contribution to healthy diets produced sustainably—addressing socio-economic impact, environmental stewardship, animal welfare, and nutrition—while supporting sustainable food systems and the UN Sustainable Development Goals.



Strengthen IDF's Global Recognition

Enhance IDF's standing as the international hub for dairy expertise, ensuring its continued relevance and leadership in the sector.

*All work reported in the 2025 Annual Report was conducted under the guidance of the IDF Strategy 2022–2025, which defined the organization's priorities and objectives for this period.

Policy and Standards Contributions

Preparation of reports or formal submissions representing IDF's scientific and technical positions to international organizations such as the Codex Alimentarius Commission, the World Health Organization (WHO), the Food and Agriculture Organization of the United Nations (FAO), and the World Organisation for Animal Health (WOAH).

IDF Publications

Dissemination of guidance, best practices, reports of collaborative studies, and other technical expertise via factsheet, IDF Bulletins, position papers or peer-reviewed publications. Publication of joint IDF/ISO standards for methods of analysis and sampling for milk and milk products.

Programme of Work

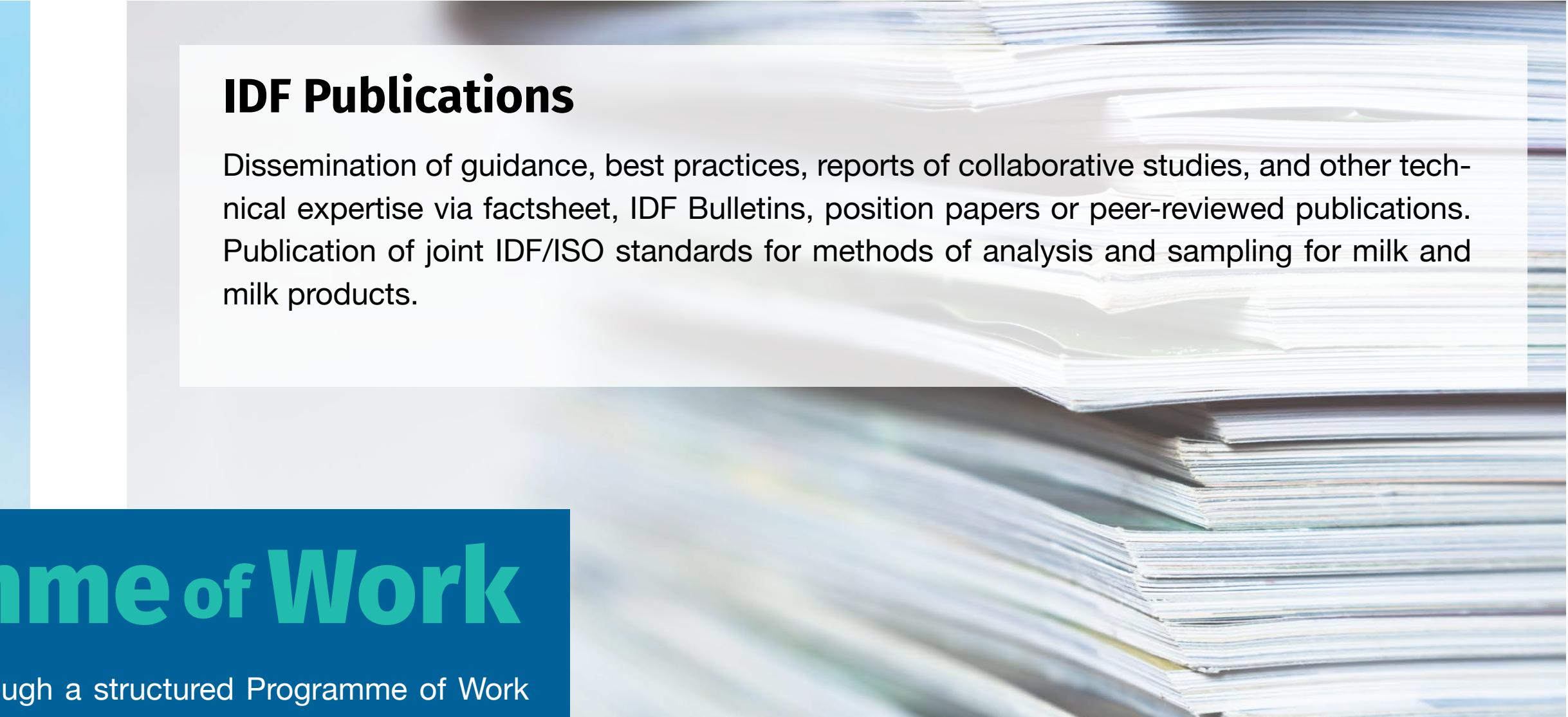
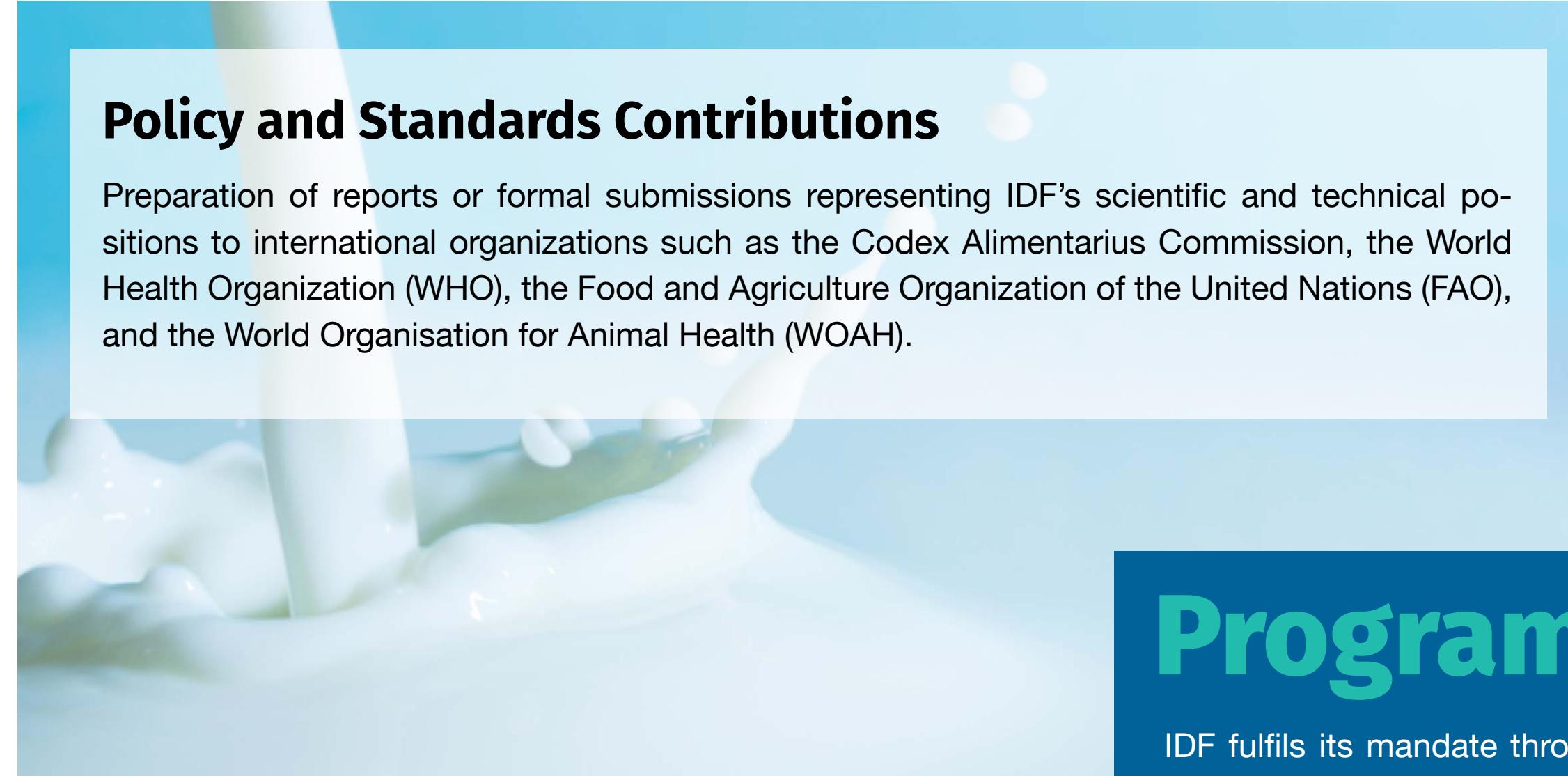
IDF fulfils its mandate through a structured Programme of Work that addresses issues of strategic importance to the global dairy sector. This programme is approved by IDF members and executed by IDF's expert working bodies. It encompasses a diverse range of activities aligned with the Federation's areas of expertise and strategic priorities.*

Scientific and Technical Events

Development and delivery of programmes for IDF-hosted events including symposia, seminars, webinars, conferences, and workshops that promote knowledge exchange and stakeholder engagement.

Internal Reports and Briefings

Preparation of reports for National Committees or internal IDF bodies on specific technical or policy issues to support informed decision-making and coordination.



*This work is carried according to the IDF strategy 2022–2025 and its strategic work plan. The strategic goals are defined by one or more actions and accompanied by Key Performance Indicators (KPIs) to be evaluated by the defined deadline.

IDF Strategic Goals (2022–2025)

| | | | | | |
|--|---|--|--|---|--|
| SG 1  | Deliver benefits for the entire dairy value chain by effectively engaging with and conveying IDF dairy knowledge expertise and advice to relevant intergovernmental organizations (such as FAO, Codex, WOAH, UNEP). | SG 2  | Deliver benefits for the entire dairy value chain by effectively engaging with and conveying IDF dairy knowledge, expertise and advice to relevant non-governmental international and regional organizations (such ISO, ICAR, ISDI). | SG 3  | Sustainability & Food Security: Actively promote the role of dairy in sustainable food systems and UN SDGs. |
| SG 4  | Nutrition & Health: Promote dairy consumption for good health for everyone by demonstrating the benefits of dairy's nutrient density. | SG 5  | Environment: Facilitate and promote measures to reduce the dairy sector environmental footprint while increasing its positive contribution to ecosystems services. | SG 6  | Safety and quality. Advocate and promote food safety and food quality in the dairy chain. Defend food authenticity as defined by Codex for dairy products. |
| SG 7  | Dairy Farming: Support economic sustainable and socially responsible dairy farming by providing guidance and tools to dairy farmers on sustainable farming practices, including animal health and welfare. | SG 8  | Provide knowledge to help the dairy sector achieve socio-economic sustainability for the entire supply chain. | SG 9 SG 9.5  | IDF is an efficient, resilient and impactful science-based organization. Deliver communications that engage and empower. |

Below are reports and examples illustrating how IDF work conducted in the past 12 months has contributed to these IDF Strategic Goals. Each work item on the IDF Programme of Work meets at least one or several Strategic Goals.



SG 1



Deliver benefits for the entire dairy value chain by effectively engaging with and conveying IDF dairy knowledge expertise and advice to relevant intergovernmental organizations (such as FAO, Codex, WOAH, UNEP).

PROTECTION AND PROMOTION OF THE DAIRY TERMS

A key priority of the IDF's programme of work on Standards is the continuous support and promotion of the [Codex General Standard of the Use of Dairy Terms](#) (GSUDT). Established in 1999 by the Codex Alimentarius Commission (CAC) and developed with IDF's input, the GSUDT ensures that dairy terms are reserved for milk and milk products, protecting consumers from misleading labelling. Work on protection of dairy terms has progressed with a [Bulletin of the IDF N° 507/2020](#) and a [position paper published in November 2020](#). This was followed by [Bulletin of the IDF N° 521/2022](#), which provided an in-depth analysis of national regulations and how the GSUDT has been implemented across various legislations.

As concrete examples of efforts to safeguard the GSUDT, IDF has actively participated in ISO working groups such as ISO/TC 34/WG 26 on plant-based foods and ISO/TC 34/WG 30 on cellular technology products, ensuring dairy terms are not misused. In 2025, IDF released a [position paper on dairy terms for cellular agriculture products](#), emphasizing the need for clear labelling to distinguish them from dairy products.

IDF ENGAGEMENT WITH WHO

IDF maintains active engagement with the World Health Organization (WHO) through various channels, contributing to public consultations and developing position papers on key guidelines such as those on saturated and trans-fat intake, and sodium consumption. WHO's participation in IDF events, including the Nutrition & Health Symposium in 2021 and 2024 and the World Dairy Summit in 2024, reflects this collaboration. In 2025, IDF approved a new work item to streamline engagement with WHO.

PRUDENT USE OF ANTIMICROBIAL AGENTS IN DAIRY PRODUCTION

Antimicrobial resistance (AMR) is a pressing global health threat. IDF released [Bulletin of the IDF N° 536/2025](#), a guide for responsible antimicrobial use across the dairy supply chain. Developed with contributions from WOAH, FAO, and ILRI, the guide outlines good practices for stakeholders and emphasizes evidence-based decision-making, biosecurity, vaccination, traceability, and regulatory oversight. It aligns with the 2024 UN Political Declaration on AMR and supports commitments to reduce antimicrobial

use and invest in veterinary services. Following the 2024 UNGA High-Level Meeting on AMR, a political declaration was adopted to reduce global AMR deaths by 10% by 2030. The Global Leaders Group on AMR, including Dr. Jamie Jonker, has focused on implementing these commitments and established the Independent Panel on Evidence for Action against AMR (IPEA).

ALIGNMENT OF FOOD ADDITIVES PROVISIONS

The 54th session of the Codex Committee on Food Additives in April 2024 completed a major project aligning food additives provisions from 34 Codex dairy standards with the General Standard for Food Additives (GSFA, CXS 192). This work, on the agenda since 2017, aimed to avoid inconsistencies and trade issues. With the Codex Alimentarius Commission's adoption in November 2024, the GSFA becomes the sole reference for food additives in milk and milk products. This achievement was made possible by experts who contributed over two decades. Harmonizing these provisions benefits the dairy industry by reducing confusion, simplifying trade, and ensuring consistent food safety and quality, supporting UN SDGs [3](#), [8](#), [12](#), and [17](#).

SG 2



Deliver benefits for the entire dairy value chain by effectively engaging with and conveying IDF dairy knowledge, expertise and advice to relevant non-governmental international and regional organizations (such ISO, ICAR, ISDI).

Delivering benefits across the entire dairy value chain, the International Dairy Federation (IDF) actively engages with non-governmental international and regional organizations such as International Organization for Standardization (ISO), International Committee for Animal Recording (ICAR), and International Special Dietary Foods Industries (ISDI). This collaboration ensures that IDF's dairy knowledge, expertise, and advice are effectively conveyed and utilized.

IDF/ISO COLLABORATION

For over 60 years, IDF has partnered with [ISO](#) to develop joint IDF/ISO standards for methods of analysis and sampling for milk and milk products. These standards are created by IDF's four analytical Standing Committees in conjunction with [ISO/TC34/SC5](#). This unique collaboration optimizes the expertise of IDF and the recognition of ISO, aligning with IDF's four pillars: Standards, Safety and Quality, Nutrition and Health, and Sustainability. It also supports multiple Strategic Goals, including SG2, SG6, and SG9.

A key initiative under this partnership is the annual 'Analytical Week', organized by IDF and ISO/TC34/SC5. This event facilitates networking among dairy laboratory managers, scientists, and analytical professionals, fostering the development of joint standards and

launching new initiatives. Between 2022 and 2025, IDF and ISO published 17 new or revised standards covering moisture, fat, sensory analysis, amino acids, alkaline phosphatase, and microbiology.

Fat content determination in milk and milk products is a critical parameter for nutrition, pricing, regulatory compliance, and quality control. Recently, IDF and ISO revised their reference methods, reducing ten standards to two: [ISO 23318 | IDF 249: 2022 for milk, dried milk products](#), and cream, and [ISO 23319 | IDF 250: 2022 for cheese, processed cheese products, caseins, and caseinates](#).

Another significant update is the revision of [ISO 29981 | IDF 220: 2024 for the enumeration of bifidobacteria in milk products](#). This revision extends the culture media and was validated through an interna-



tional collaborative study, detailed in [Bulletin of the IDF N°530/2024](#).

IDF also plays a vital role in the Codex Committee on Methods of Analysis and Sampling ([CCMAS](#)),

which reviews and endorses methods for verifying Codex Standards and resolving trade disputes. Recently, CCMAS reviewed CXS 234, focusing first on milk and milk products due to IDF and ISO's active participation. This led to the revision of [ISO 5537 | IDF 26 for moisture determination in dried milk products](#), now validated for extended matrices like infant formula and dairy permeate powders.

This review concludes the dairy methods listed in Codex, but IDF will continue gap analyses to identify further standardization needs. Beyond ISO, IDF collaborates with AOAC International, particularly through the Stakeholders Panel on Infant Formula and Adult Nutritional, to develop joint standards and avoid duplication. These standards are often submitted to Codex for verification.

Additionally, ISDI coordinates a comprehensive database of testing methods for Infant Formula, providing a one-stop-shop for analytical methods for special dietary foods. This initiative enhances transparency and accessibility in dairy product testing.

IDF plays a vital role in the Codex Committee on Methods of Analysis and Sampling (CCMAS), which reviews and endorses methods for verifying Codex Standards.



Sustainability & Food Security > Actively promote the role of dairy in sustainable food systems and UN SDGs.

As part of its strategic goal to provide relevant information and support across all dimensions of sustainability and food security, including nutrition, environmental protection, animal health and welfare, and socio-economic stability, IDF actively engaged in a series of events. These served as critical platforms for knowledge exchange and collaboration, enabling IDF to support its members in both national and global efforts.

NUTRITION INDICATORS FOR LIFE CYCLE ASSESSMENTS

Integrating nutrition into life cycle assessments (nLCAs) is a complex task that requires a holistic view of a product's nutritional contribution—not just a few selected nutrients. Currently, there is no single indicator capable of fully capturing the nutritional value of food items across categories in a way that can be readily applied in existing nLCA. A multi-indicator approach is essential. IDF has supported FAO's work on this space publishing a [position paper](#) in 2023. While standardized nLCAs for food remain a work in progress, there is a clear need for guidance to ensure meaningful and valid comparisons between food items. To address this, IDF has developed a set of guiding principles to inform and harmonize future efforts. The core principles emphasize that nutrition-



al value must be considered in a comprehensive and science-based way, comparisons should be category-based, and all assessments must align with the latest scientific evidence on nutrition and health.

SUSTAINABILITY & FOOD SECURITY

IDF actively promotes the role of dairy in sustainable food systems and the achievement of UN Sustainable Development Goals (SDGs). IDF's network of global experts is currently working on establishing a common view on ecosystem services and gathering information about the uniqueness of dairy production. The IDF Action Team has led the forthcoming [FAO LEAP Guidelines](#) on Ecosystem Services Assessment in Livestock Systems, which will offer a harmonized and science-based approach to identi-

fying, quantifying, and valuing ecosystem services across livestock supply chains. These services include key functions such as biodiversity conservation, climate regulation, and water and soil health. The guidelines will be officially launched on 29 September 2025 during the [FAO Global Conference on Sustainable Livestock Transformation](#) at FAO Headquarters in Rome, Italy. Developed through an inclusive multi-stakeholder process and grounded in robust scientific review, the guidelines are designed to inform both policy and practice. They provide practical tools and insights to assess the environmental benefits and dependencies of livestock systems, contributing to the global effort to align livestock production with sustainable and nature-positive outcomes.

TASK FORCE ON FOOD SYSTEMS

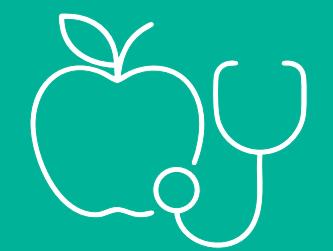
The [UN Food Systems Summit +4 Stocktake](#) took place this year in Addis Ababa. IDF engaged through its Task Force on Food Systems via multiple channels, ensuring the representation of the dairy sector. Additionally, as a member of the Global Sustainable Livestock Coalition, IDF co-organized a side event at the summit entitled “Accelerating Food Systems Transformation in Sub-Saharan Africa: Livestock as a Catalyst for Investment, Innovation, and Resilience”.

During this event, IDF's contributions to school feeding programmes in Africa and the IDF School Milk Knowledge Hub were highlighted. Through these efforts, the IDF Task Force on Food Systems remains committed to advocating for the inclusion of dairy within sustainable food system transformation and representing the interests of its members internationally.

SOLID WASTE MANAGEMENT

The IDF is working on an interactive web page that will showcase real case studies and best practices that address the challenge of managing organic waste, both liquid and solid, within the dairy processing stage.

SG 4



Nutrition & Health > Promote dairy consumption for good health for everyone by demonstrating the benefits of dairy's nutrient density.

IDF actively promotes science-based nutrition policies to ensure dairy remains a key component of healthy diets across all age groups, helping to close nutritional gaps. Our work focuses on advancing understanding of dairy's nutritional value and its role in healthy, sustainable eating patterns. In addition, IDF is committed to raising awareness of dairy science and its positive impact on nutrition and public health.

DAIRY MATRIX

The shift from nutrient-focused to food-focused research recognizes that the health effects of foods go beyond the presence or absence of individual nutrients. Central to this evolution is the concept of the food matrix, which emphasizes that the nutritional and health impacts of a food item often exceed the sum of its individual components. In dairy, this means that the health benefits extend beyond specific nutrients, resulting in unexpected health effects linked to the dairy matrix. IDF has made notable progress in this area, including a peer-reviewed paper titled "[The Dairy Matrix: Its Importance, Definition, and Current Application in the Context of Nutrition and Health](#)" published in *Nutrients*, and several factsheets covering [milk](#), [cheese](#),

and [yoghurt](#) matrices. A strategic plan was developed to share dairy matrix insights at key events, including the [IDF symposium at the 23rd International Congress of Nutrition](#) (IUNS—ICN 2025).

SCHOOL MILK PROGRAMMES

School feeding programmes are vital safety nets that help fight poverty and malnutrition while supporting children's education and well-being. Dairy foods like milk, yoghurt, and cheese provide essential nutrients that support growth and reduce the risk of non-communicable diseases. Given the importance of these programmes, collecting comprehensive survey data is critically important. IDF has provided insights into the development and improvement of SMPs over the past 31 years. The 2024 survey shows that over 210 million children in 104 countries benefit from milk and milk products in school programmes ([Bulletin of the IDF N° 531/2024](#)). IDF continues to promote the inclusion of dairy in school feeding programs by disseminating science and sharing good practices, most notably through initiatives like the [IDF School Milk Knowledge Hub](#).



Dairy foods like milk, yoghurt, and cheese provide essential nutrients that support growth and reduce the risk of non-communicable diseases.

DAIRY PROTEIN

Recognizing the central role of dietary protein in nutrition, sustainability, food safety, and standards, IDF has undertaken a comprehensive approach to safeguard the relevance of dairy protein within global food systems. In 2024, IDF launched a Task Force on the Place of Dairy in the Protein Transition to promote a shift from the narrow focus of the protein transition to a broader food systems transition and emphasize dairy's value across sustainability dimensions.

To support reliable measurement and comparison of protein content and quality, the disbanded IDF's Task Force on Protein from a Dairy Perspective developed a detailed internal report outlining the various methodologies used for protein quantification and quality assessment. In collaboration with ISO, IDF also contributes to the development of new standards, ensuring scientific rigor in evaluating dairy protein content. This includes [ISO 4214 | IDF 254: 2022](#) for amino acid determination in nutritional formulas and dairy products.

These efforts build on previous work on nitrogen conversion factors and protein quality.

SG 5



Environment › Facilitate and promote measures to reduce the dairy sector's environmental footprint while increasing its positive contribution to ecosystem services.

The International Dairy Federation (IDF) is committed to advancing environmental sustainability across the global dairy sector. We facilitate and promote initiatives that reduce the sector's environmental footprint and enhance its positive contributions to ecosystems. Key actions include the ongoing development and implementation of the IDF carbon footprint standard, particularly through the Life Cycle Assessment (LCA) Verification Framework, which supports the standardization of sustainability assessments and ensures alignment with IDF methodologies.

IDF also contributes to the evolution of guiding principles for nutritional Life Cycle Assessments (nLCA), reflecting a holistic approach that integrates both environmental and nutritional impacts. Our work extends to methane management, active engagement in ecosystem service initiatives, and collaboration on global guidelines, all of which underscore IDF's dedication to driving the dairy sector toward a more sustainable future.



MEASURING AND MITIGATING GHG EMISSIONS IN DAIRY: ADVANCING GLOBAL ALIGNMENT THROUGH LCA

Accurately measuring and mitigating greenhouse gas (GHG) emissions in the dairy sector requires a comprehensive, cradle-to-grave perspective. The interconnected nature of life cycle stages in dairy production means that reducing emissions in one stage can inadvertently increase them in another. To address this complexity, [Life Cycle Assessment \(LCA\)](#), and particularly carbon foot printing, has become the globally recognized methodology for evaluating the full environmental impact of dairy systems.

IDF has played a leading role in advancing global alignment on carbon foot printing for dairy. Over the past several years, IDF has developed a robust, dairy-specific standard for carbon footprint assessment. This standard, created by a team of more than 50 experts from 17 countries, enables carbon footprint specialists worldwide to conduct LCAs with consistency and scientific credibility. The new methodology was officially presented at a dedicated session during the IDF World Dairy Summit 2022 in Delhi, India.

Since January 2025, users can verify their existing LCA methodologies against [the IDF Bulletin N°520/2022](#) using the [IDF LCA Verification Frame](#)

We facilitate and promote initiatives that reduce the sector's environmental footprint and enhance its positive contributions to ecosystems.

[work v1.0](#), which currently supports compliance up to the farm gate. This verification process is designed to scale up and harmonize carbon footprint calculations across the global dairy sector. The framework and supporting materials, including a [webinar](#) introducing carbon footprint calculation for milk and dairy products, as well as a deep dive into the [verification process](#), are freely available to all users.

By fostering global alignment and providing practical tools for verification, IDF is empowering the dairy sector to accurately measure, compare, and reduce GHG emissions. This work underpins the sector's commitment to environmental stewardship and supports the achievement of international climate goals.



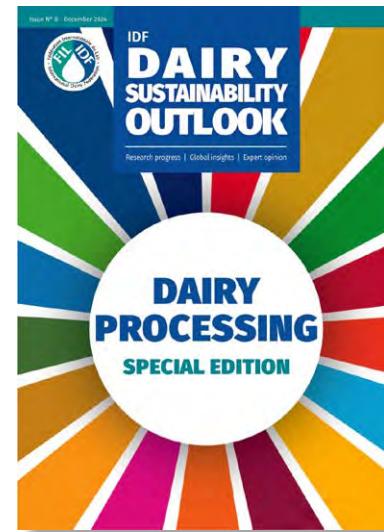
Safety and quality > Advocate and promote food safety and food quality in the dairy chain. Defend food authenticity as defined by Codex for dairy products.

The International Dairy Federation (IDF) is committed to advancing knowledge and best practices across the global dairy sector through targeted capacity-building initiatives. These efforts ensure that the sector remains informed, resilient, and equipped to meet the evolving expectations of consumers and regulators worldwide.

Key contributions include IDF's co-leadership in developing the dairy annex of the Codex Guidelines for the Use and Reuse of Water, under the Codex Committee on Food Hygiene, and the ongoing work of the IDF Knowledge Platform on Contaminants, which provides practical guidance on priority contaminants of concern. Recent publications from the platform address critical topics such as chlorate, chlorine, and hypochlorite residues, reinforcing IDF's commitment to food safety and regulatory alignment.

DAIRY PROCESSING

Dairy processing plays a vital role in ensuring food safety, extending shelf life, enhancing nutritional value, and reducing food waste. Recognizing the importance of a science-based approach, IDF has actively contributed to advancing guidance on dairy processing and raising awareness of its essential role in the dairy sector. In the [Factsheet of the IDF](#)



[No 37/2024](#), IDF highlights how processing techniques, such as pasteurization and fermentation, are crucial not only for ensuring the safety and quality of milk, but also for improving digestibility and maintaining the nutritional integrity of dairy products. These methods are key to making dairy accessible and safe worldwide. IDF also published an in-depth scientific review in the [Bulletin of the IDF No 516/2022](#), focusing on the heat treatment of milk, its effects on milk composition, and its importance in microbiological safety. The report confirms that, when correctly applied, heat treatments protect consumers while preserving the core nutritional proper-

ties of milk. IDF also developed and revised IDF/ISO standards ([ISO 11816-1 | IDF 155-1: 2024](#) and [ISO 11816-2 | IDF 155-2: 2024](#)) for the determination of alkaline phosphatase, a marker of pasteurisation for some dairy products, and provided guidance on when to use which method in a [factsheet](#). IDF illustrated real-world case studies of innovations and best practices in sustainable dairy processing in the [Issue 8: IDF Dairy Sustainability Outlook—Dairy Processing](#). Within the disbanded IDF Task Force on Processing, a gap analysis was conducted to identify missing elements in the current programme of work related to processing. Several Standing Committees have since integrated these gaps into their mandates, ensuring continued focus on this critical area.

USE AND REUSE OF WATER IN DAIRY PRODUCTION

[Codex Guidelines for the Safe Use and Reuse of Water in Food Production and Processing](#) - the annex for milk and milk products has now been finalized by Codex, it is available in annex 3. The dairy annex provides specific recommendations and examples for the use and reuse of water for the dairy sector in complement to the General Guidelines. The document will benefit primary producers, dairy processors and competent authorities, ultimately benefiting the consumers and the optimisation of water resources. The work in Codex continues with further developments needed on other technologies, water fit-for-purpose and water safety management recommendations, IDF acting as cochair with EU, together with India, Morocco, Mauritania and Honduras. While not specific to dairy, these aspects were extracted from the first draft of the dairy annex and will require further review and input from the dairy sector. In addition, IDF is now working on a complementary document to provide comprehensive guidance on this topic, as the Codex document only addresses microbiological hazards. Experts on this topic are still welcome to contribute and are welcome to join via their relevant IDF National Committees.

The International Dairy Federation (IDF) is committed to advancing knowledge and best practices across the global dairy sector.

SG 7



Dairy Farming

Support economic sustainable and socially responsible dairy farming by providing guidance and tools to dairy farmers on sustainable farming practices, including animal health and welfare.

The International Dairy Federation (IDF) is committed to promoting economically sustainable and socially responsible dairy farming through practical guidance, expert tools, and collaborative platforms. Our efforts focus on empowering dairy farmers with science-based strategies that prioritize animal health and welfare, while supporting long-term resilience and sector growth.

Through initiatives like the IDF Farmers' Roundtable, we create spaces for farmers to exchange experiences, explore innovative business models, and inspire new entrants into the dairy sector. We emphasize the importance of best practices in calf management to ensure the welfare and productivity of young stock.

To address climate-related challenges such as heat stress, IDF has convened a global team of experts to deliver actionable solutions that help farmers safeguard cattle health and maintain milk production. The launch of the IDF Dairy Cattle Welfare Forum further reinforces our commitment to advancing animal welfare by sharing global best-practices and fostering collaboration among industry leaders.

Additionally, the IDF Animal Health Report highlights critical issues such as young stock manage-

ment and antimicrobial resistance (AMR), underscoring our dedication to improving health outcomes and promoting responsible farming practices.

Through these initiatives, IDF continues to lead the way in fostering sustainable, high-welfare dairy farming worldwide.

DAIRY FARMING AND FARMER SUPPORT

Dairy farmers must balance profitability with their responsibility to protect human and animal health, welfare, and the environment. The International Dairy Federation (IDF) supports farm management through various initiatives. It provides platforms for farmers to connect and discuss topics of concern or interest, such as the IDF Farmers' Roundtable at the IDF World Dairy Summit, the IDF Webinar for Farmers, and a dedicated farmer [podcast](#). Additionally, farming experts are advancing technologies like machine milking, including associated standards and testing procedures, and collaborating with the International Orga-

nization for Standardization (ISO) on developments within ISO/TC 23.

ANIMAL WELFARE WORK

The IDF Dairy Cattle Welfare Forum has become a cornerstone gathering for leaders shaping the future of dairy assurance. It provides a safe space where dairy sector stakeholders share candid insights about challenges and opportunities in animal welfare. Discussions have revealed common struggles, such as audit fatigue and rising compliance costs, while also charting pathways forward, including integrating sustainability into welfare programs and harnessing new technologies. The Forum fosters trust and encourages countries and companies to learn from each other, viewing welfare as part of responsible sourcing and long-term resilience.



HEAT STRESS MITIGATION

Heat stress in dairy cows is a growing concern with significant economic impact on global milk production. As climate change and genetic selection for high-yield cows continue, this issue affects dairy farms worldwide. IDF has compiled the latest knowledge on mitigation strategies, including cooling methods, genetic selection, and feeding adjustments in its [Bulletin of the IDF N°534/2025: Managing Heat Stress in Dairy Cattle](#). Effective heat stress management improves farm profitability and reduces the environmental impact of dairy farming. Investments in cooling systems lead to significant improvements in milk yield, cow health, and fertility, enhancing sustainability and minimizing the carbon footprint.

IDF continues to lead the way in fostering sustainable, high-welfare dairy farming worldwide.



CALF CARE

Good calf care is vital, as healthier calves lead to healthier and more productive cows. The dairy sector is committed to implementing best practices to ensure high levels of animal health and welfare. Young dairy animals that are cared for appropriately are better able to combat ailments, reducing the need for antibiotics. IDF promotes the implementation of good animal welfare practices globally and refers to key standards. To support the sector, IDF has developed health recommendations regarding the welfare of young dairy animals, including pair housing, dam-calf contact, and milk feeding practices. A forthcoming factsheet on weaning will complement this work.



1. [Factsheet of the IDF N° 24/ 2023: Management of calves from birth to weaning: Pair Housing of Calves](#)
2. [Factsheet of the IDF N° 38/2024: Management of calves from birth to weaning: Rearing of calves by dam-calf contact](#)
3. [Factsheet of the IDF N° 39/2024: Management of calves from birth to weaning: Milk feeding of calves from newborn through weaning](#)

SG 8



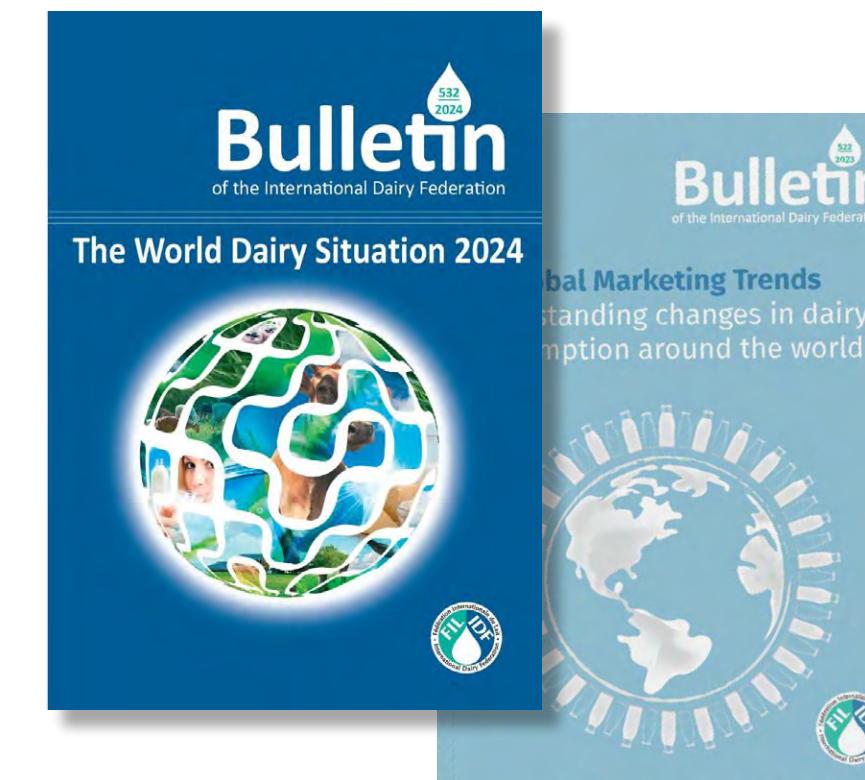
Provide knowledge to help the dairy sector achieve socio-economic sustainability for the entire supply chain

These initiatives reflect IDF's ongoing commitment to supporting women in the dairy sector. Through the Task Force on Women in Dairy, IDF is working to create a more inclusive and equitable sector, where women have the tools, opportunities, and recognition they need to thrive.

IDF plays a pivotal role in advancing socio-economic sustainability across the global dairy value chain. By promoting best practices, sharing knowledge, and fostering collaboration, IDF supports the long-term prosperity and resilience of dairy communities worldwide. The recent impact of the COVID-19 pandemic and ongoing geopolitical and economic challenges have underscored the necessity of building sustainable and adaptable dairy systems.

The International Dairy Federation (IDF) continues to support economic sustainability and socially responsible dairy farming through strategic data collection, market analysis, and policy guidance. A cornerstone of this effort is dissemination of the World Dairy Situation Report.

The IDF World Dairy Situation Report has been published annually since 1989, becoming an essential tool for those in the global dairy chain. This flagship publication provides data and analysis on global dairy pro-



IDF plays a pivotal role in advancing socio-economic sustainability across the global dairy value chain.

duction, processing, trade, prices, and consumption, with input from 50 major dairy-producing countries. The 2024 edition stood out for its in-depth focus on the French dairy sector, offering updated data, long-term market analysis by FAO and [OECD](#), and digital access to detailed tables and graphs to support professionals across the dairy industry. In addition, annual technical webinars are hosted to showcase the comprehensive information available in the report, along with its key highlights.

Complementing the World Dairy Situation Report, the fifth [IDF Global Marketing Trends bulletin](#) was published in 2025. Developed by IDF's Standing Committees on Marketing and Dairy Policy & Economics, the GMT bulletin comprehensively examined dairy consumption patterns across 17 countries from 2018 to 2023. It focused on how major global challenges such as the COVID-19 pandemic, political instability, and climate change have influenced consumer preferences and market dynamics. This report provides benchmarking data and actionable market intelligence for dairy professionals. To share key findings, IDF hosted a technical webinar featuring country-specific insights, sustainability concerns, and a forward-looking outlook on global dairy demand. Together, these

publications offer invaluable economic data to dairy actors, providing important insights on supply and demand within the global dairy sector. The solidity of the data included in these documents, sourced from IDF membership, underscores the strength and expertise present within the IDF network.

IDF has continued to provide strategic guidance, equipping stakeholders with the tools and insights needed to ensure fair opportunities and long-term economic viability in the dairy sector. By conducting periodic surveys, IDF gathers insights on economic trends, results, conditions and developments from countries representing over half of the world's milk production, and an even larger share of world trade in dairy products. A [factsheet](#) based on the findings from the latest survey has been published, which covers 19 countries for the 2024 calendar year. In addition, IDF technical webinars delivered in-depth analysis from leading experts, addressing critical issues such as input cost volatility and available tools and industry initiatives and government policies for reducing carbon footprints.



IDF is an efficient, resilient and impactful science-based organization

Alongside its regular publications, projects in matters such as Dairy Facility Registration and Retail Code of Conduct advance IDF's commitment to socio-economic sustainability in the dairy sector.

As part of its strategic work plan, one of the strategic goals is for IDF to be an efficient, resilient and impactful science-based organisation. Several actions have been identified to reach those objectives, and most efforts in the past months were on the following:

1. EFFECTIVE AND TIMELY DELIVERY OF THE IDF PROGRAMME OF WORK

1.1 Ensure Prioritization of Work and progress according to the IDF procedures

As with any organization, the IDF must prioritize its work based on importance and urgency to ensure effective resource allocation and focused communication.

All IDF work items are categorized into one of four priority levels:

- **Urgent**
- **Important and Urgent**

➤ **Important or Urgent**

➤ **Bonus**

For 2025, IDF's Priority Projects include:

- Development of guidance on detergents and disinfectants via the IDF Knowledge Platform on Contaminants
- Contributions to the Codex Committee on Food Hygiene (CCFH) guidelines on the use and reuse of water and development of IDF complementary guidelines
- Advocacy for the protection of dairy terms, including awareness of the Codex General Standard for Use of Dairy Terms (GSUDT)
- Identify, document, and address trends of the role of dairy in national Food based dietary guidelines and global dietary recommendations

Further details on the status of these projects are available in the previous pages.

List of IDF Standing Committees in 2022

- SC Animal Health and Welfare
- SC Analytical Methods for Additives and Contaminants
- SC Analytical Methods for Composition
- SC on Analytical Methods for Dairy Microorganisms
- SC on Analytical Methods for Processing Aids and Indicators
- SC Dairy Policies and Economics
- SC Dairy Science and Technology
- SC Environment
- SC Food Additives
- SC Farm Management
- SC Harmonisation of Microbiological Methods
- SC Marketing
- SC Microbiological Hygiene
- SC Nutrition and Health
- SC Residues and Chemical Contaminants
- SC Standards of Identity and Labelling
- SC Statistics and Automation

List of IDF Standing Committees in 2025

- SC Animal Health and Welfare
- SC Analytical Methods for Additives and Contaminants
- SC Analytical Methods for Composition
- SC Methods for Dairy Microbiology
- SC Dairy Policies and Economics
- SC Dairy Science and Processing Technology
- SC Environment
- SC Food Additives
- SC Farm Management
- SC Marketing
- SC Food Hygiene
- SC Nutrition and Health
- SC Residues and Chemical Contaminants
- SC Standards of Identity and Labelling
- SC Laboratory Statistics and Quality Assurance

IDF Strategic Goals

SG 9 (Continued)

1.2 Review IDF work practices with all IDF working bodies.

One action identified to ensure the delivery of the work was to review procedures and ensure they are clear and communicated to experts.

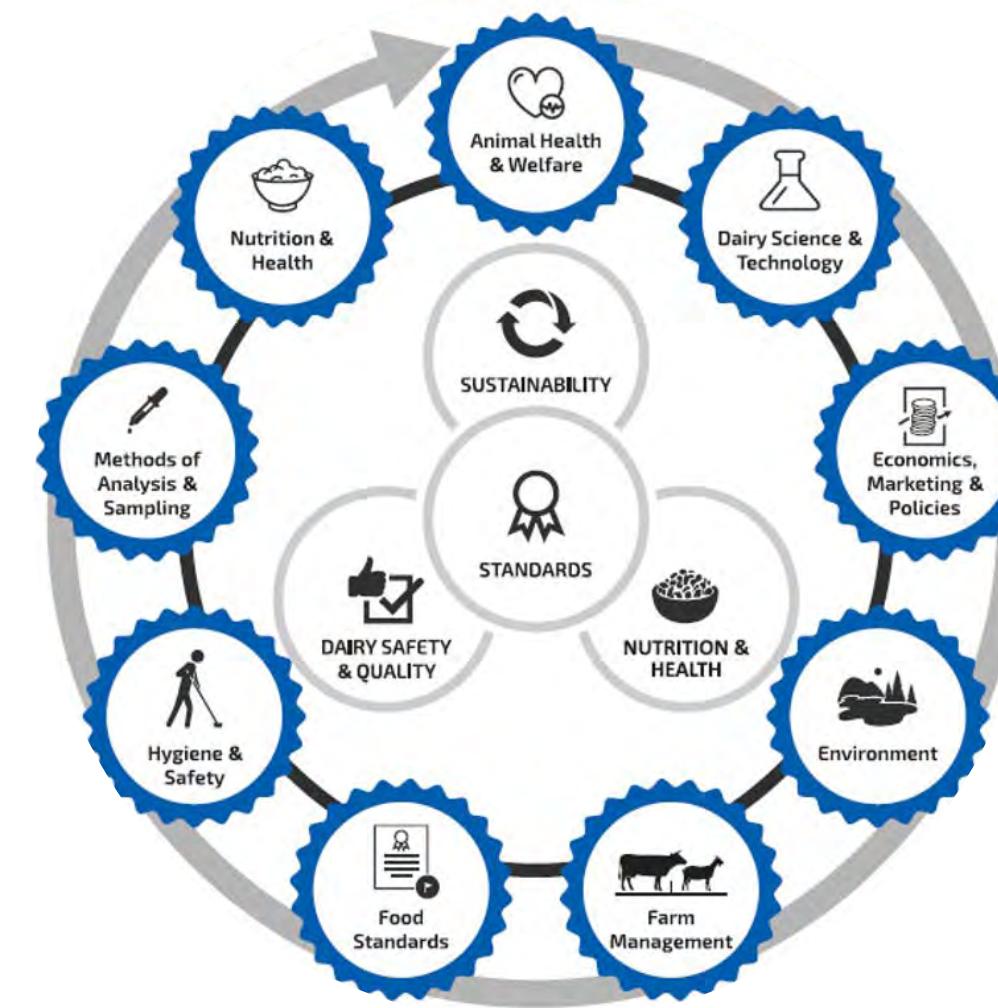
To that purpose, following the revision of the IDF Constitution and Rules of order, the guidance to IDF working Bodies was also revised and completed in 2024.

Procedures to submit IDF input to Codex have already been revised in 2025.

1.3 Conduct an analysis of the current mandates and work items of the SCs and TFs to ensure relevance of IDF working structure

All IDF Standing Committees and Task Forces have been asked to revise their objectives and review optimal ways of working.

The result of that review is that all objectives have either been confirmed or revised. The structure changes include shifting from 17 to 15 Standing Committees, with 2 committees being merge with others. Three other committees have changed their name to better



As a non-profit organization, IDF relies on its global network of 1200 expert volunteers to identify sector needs and contribute to impactful outputs.

reflect their scope. This is a dynamic exercise that will continue as needed, along with the evolution of issues of concern from the membership.

2. ENSURING THE RIGHT EXPERTISE AT THE RIGHT TIME

As a non-profit organization, IDF relies on its global network of 1200 expert volunteers to identify sector needs and contribute to impactful outputs. To ensure the right expertise is available when needed, the following actions have been completed:

- Mapping of expertise available in our working groups and gaps identified, with the information available through the IDF cloud, the new members only online area.
- Enhancing communication with stakeholders about the benefits of contributing to IDF's work (link recruitment factsheet)
- Increase volunteer experts' recognition with several types of awards, e.g. early career scientist.

3. INSPIRING CONNECTIONS, DELIVERING COMMUNICATIONS THAT ENGAGE AND EMPOWER

In 2025, IDF elevated its communications strategy to new heights, ensuring members and stakeholders are not just informed, but inspired and connected. Through vibrant, real-time updates across the IDF Cloud, LinkedIn, X, Bluesky, and our website, we brought the latest in dairy innovation, food safety, sustainability, and nutrition directly to our global community wherever they are.

Our dynamic campaigns spotlighting the IDF Dairy Innovation Awards, World Food Safety Day, and the Global Marketing Trends Bulletin sparked conversations and drove engagement rates that soared above industry benchmarks. Hundreds joined us online, sharing, commenting, and amplifying the voice of dairy worldwide.

We didn't stop there. By delivering tailored outreach materials, launching multilingual expert recruitment drives, and forging strategic press partnerships, we made sure every member felt seen, heard, and empowered to participate. These efforts reflect our unwavering commitment to transparency, responsiveness, and relevance, ensuring that every message is not just delivered but truly resonates.

SG 9.5



Deliver Communications That Engage and Empower.

INTERNATIONAL MILK PROMOTION (IMP) **GROUP: 60 YEARS OF INSPIRING DAIRY** **CONNECTIONS**

Founded in 1965, IMP is a permanent Action Team of the IDF Standing Committee on Marketing (SCM). With over 20 member countries, including Canada, the United States, Chile, Denmark, Norway, France, South Africa, UK, Switzerland, Australia and New Zealand, the IMP Group has been a cornerstone of global collaboration in generic dairy marketing.

In 2025, IMP celebrates its 60th anniversary, marking six decades of excellence in promoting the nutritional benefits and healthy image of dairy foods. This milestone is being commemorated through enhanced visibility on the IDF website, an anniversary logo, and a showcase video reel highlighting global marketing efforts.

The IMP Group's work fosters cross-border knowledge exchange, identifies emerging consumer trends, and shares best practices in dairy promotion. Its annual activities include:



- A mid-year meeting featuring case studies, expert panels, and the judging of the IMP Yves Boutonnat Trophy, which honours excellence in generic marketing campaigns.
- A business meeting at the IDF World Dairy Summit.
- Strategic collaboration with the Global Dairy Platform, and joint initiatives with other IDF Standing Committees on nutrition, sustainability, and school milk programmes.

Recent discussions have explored innovative themes such as AI in dairy communications, Generation Alpha as a target audience, and greenwashing in food marketing, reflecting IMP's commitment to staying ahead of industry challenges.

Through its enduring legacy and forward-looking agenda, the IMP Group continues to empower IDF members with tools, insights, and inspiration to elevate dairy's global voice.





Membership & Key Developments

IDF's membership base now spans **40 countries**, with new National Committee Secretaries appointed in Argentina, Australia, China, Senegal, Spain, and South Africa. The addition of Spain and Argentina as associate members further strengthen the organization's global reach and diversity.

Our National Committees are the backbone of IDF, through their leadership, expertise, and unwavering commitment, they empower our mission and make global collaboration in dairy possible.

IDF Mid-Year Meetings

10–13 JUNE 2025, BRUSSELS, BELGIUM

IDF held its annual mid-year meetings in Brussels, gathering nearly 50 participants from the Board, National Committees (NC), Science Programme Coordinating Committee (SPCC), and staff. The multi-day event featured Board and General Assembly sessions, a strategic planning workshop, and the National Committees Forum. Notably, several National Committees (NC) joined the discussions virtually, ensuring broad international participation and input despite geographic distances. A central focus was the development of the IDF Strategy 2026–2030.

IDF Days

SWISS LIEBEFELDER MILK INDUSTRY DAY, 19 NOVEMBER 2024, BERN, SWITZERLAND

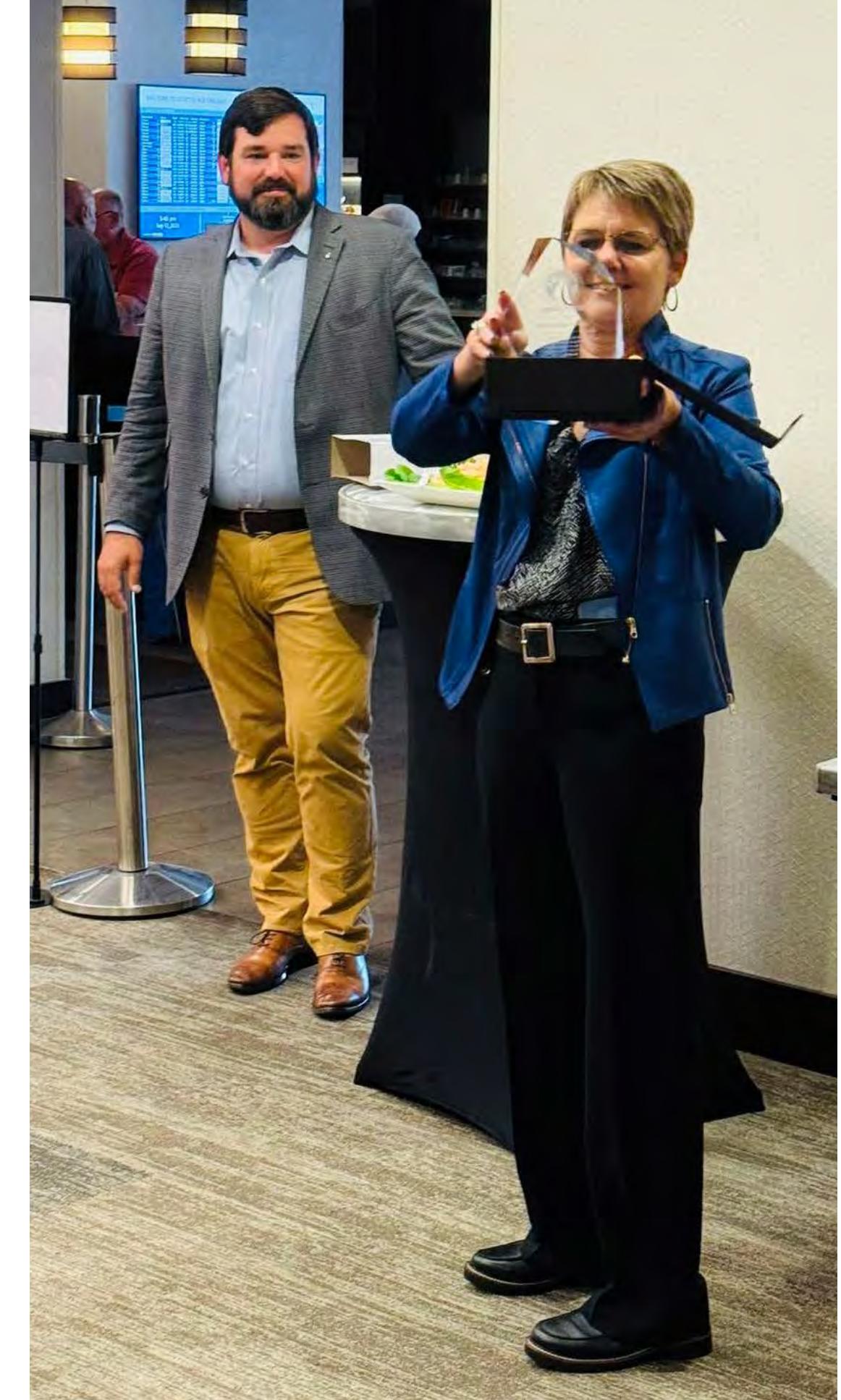
The Liebefelder Milk Industry Day 2024 brought together 50 participants from across Switzerland's dairy sector, including producers, processors, consultants, and researchers. The event featured presentations on Agroscope and Bern University of Applied Sciences research, as well as insights from the IDF World Dairy Summit in Paris. Key topics included methane reduction, protein efficiency in dairy cows, H5N1 avian influenza, fermented milk products, and innovative cheese ripening. Swiss engagement in global dairy was highlighted by 25 delegates attending the Paris summit. Riccardo Cocuzzi and Maria Frizzarin received the Pavel Jelen Early Career Scientist Prize for research on cheese bacteria and environmental footprint. Industry leaders signed the Paris Dairy Declaration on Sustainability, emphasizing healthy nutrition as a fourth pillar. Studies addressed lactose intolerance solutions, cognitive benefits of milk fat, and vitamin K bioavailability in grass-fed cheese.

CANADA'S FORUM ON DAIRY SUSTAINABILITY, 26 MAY 2025, OTTAWA, CANADA

The Canadian National Committee of IDF hosted a Forum on Dairy Sustainability, building on the Paris Dairy Declaration. The event focused on implementing the Paris Declaration in Canada, aiming for 2030 targets and carbon neutrality by 2050. Stakeholders shared global approaches, described actions taken by Canadian partners, identified industry-specific challenges, and discussed future steps to reduce GHG emissions. The session concluded with an emphasis on annual reporting and ongoing dialogue within the Canadian dairy value chain.

1 SEPTEMBER 2025, OSLO, NORWAY

IDF Norway held its annual hybrid IDF Day, providing updates on national committee activities, global collaborations, and preparations for the General Assembly in Santiago. The event featured strategic discussions and a Codex Alimentarius session led by SPCC Manager Aurélie Dubois.



Membership & Key Developments (Continued)

17–18 SEPTEMBER 2025, CHICAGO, UNITED STATES

IDF Days in Chicago included strategic meetings with key dairy leaders and organizations. Director General Laurence Rycken led discussions on global priorities, standard-setting, and World Dairy Summit preparations. The visit featured site tours, honoured outgoing US NC Secretary Debra Wendorf-Boyke, and included a seminar, farm visit, and membership meeting with representatives from most US-IDF member organizations. Topics covered the IDF strategic plan, Paris Dairy Declaration on Sustainability, upcoming business meetings in Chile, and the progress of the IDF Programme of Work aligned with USIDF national work.



Membership & Key Developments (Continued)

IDF warmly welcomes new members to our global dairy community, your expertise, passion, and collaboration are essential as we shape a more sustainable, inclusive, and innovative future for dairy together.

25 MARCH 2025, CAPE TOWN, SOUTH AFRICA

The South African National Committee held its Annual General Meeting and Executive Committee, bringing together members from the Milk Producers Organizations, Milk Processors Organization, and Dairy Standard Agency. Participants shared experiences and discussed progress in the IDF programme of work.

NATIONAL MILK DAY, 26 NOVEMBER 2024, NEW DELHI, INDIA

India celebrated National Milk Day, honouring Dr. Verghese Kurien and the White Revolution's impact. The festivities set the stage for major 2025 events in Anand, the centre of India's dairy cooperative movement. From March 29 to April 4, IN NC-IDF hosted the ICAR Annual Conference and ISO/IDF Analytical Week in Anand, Gujarat, focusing on animal recording and dairy analytics. On April 1, INC-IDF convened a meeting, and Dr. Meenesh Shah participated in World Milk Day celebrations in Kigali, Rwanda during the IDF Regional Dairy Summit, Africa. Another INC-IDF meeting was held in New Delhi on August 13.

31ST ANNUAL CONFERENCE OF THE CHINA DAIRY INDUSTRY ASSOCIATION AND 2025 CHINA DAIRY TECHNOLOGY EXPO 23–25 MAY 2025, NANJING, CHINA

The 31st Annual Conference and 2025 China Dairy Technology Expo took place at the Nanjing International Expo Centre, marking the association's 30th anniversary. The expo attracted 274 enterprises, covering 36,000 square meters across seven sectors including pasture construction, dairy processing, and intelligent equipment. The conference released the White Paper on China's Dairy Industry and highlighted the top ten scientific and technological innovations of 2024, such as human milk oligosaccha-

ride synthesis. Ten forums addressed cutting-edge topics, and the "Four New" press conference showcased 46 innovation achievements. The Dairy Carnival engaged consumers with tasting experiences and parent-child activities.

terprises, alongside calls for gender-inclusive policies recognizing women's contributions in the value chain. On World Milk Day, participants celebrated by sharing milk with local schoolchildren, symbolizing the sector's commitment to nutrition and community engagement. The next conference will be held in Victoria Falls, Zimbabwe, continuing the momentum for regional collaboration and innovation.

IDF Regional Events

IDF REGIONAL DAIRY CONFERENCE AFRICA, 29 MAY–1 JUNE 2025, KIGALI, RWANDA

The IDF Regional Dairy Conference Africa convened over 400 participants from across the continent and beyond for four days of intensive dialogue in Kigali. The event provided a dynamic forum to address the unique challenges facing the African dairy sector, fostering collaboration and innovation. Strategic discussions focused on climate-smart and resilient dairy production, animal health and welfare, and innovations in processing and packaging to improve product quality and safety. The conference highlighted the role of dairy in nutrition, especially for children, and advocated for integrating dairy into national dietary guidelines. Socio-economic development and financing were discussed to empower dairy en-

IDF REGIONAL ENGAGEMENT, 13–14 MARCH 2025, NAIROBI, KENYA

IDF joined the Feed One, End Hunger initiative led by Kenya's First Lady, advocating for a national school milk programme to reach over 10 million children. Director General Laurence Rycken presented IDF's global survey findings, reinforcing the role of dairy in child nutrition and education, and supporting policy through the School Milk Knowledge Hub.

The year will culminate with the **IDF World Dairy Summit, 20–23 October 2025, Santiago, Chile**, the first to be held in South America, continuing IDF's tradition of highlighting regional specificities and fostering global partnerships.



IDF REGIONAL DAIRY CONFERENCE AFRICA

KIGALI-RWANDA



Publications

FACTSHEETS



[Factsheet of the IDF N°42/2024](#)

Executive Summary of IDF Country Update 2024



[Factsheet of the IDF N°45/2025](#)

Control of Chlorine and Hypochlorite Residues in the Dairy Chain



[Factsheet of the IDF N°44/2025](#)

Executive Summary of IDF Country Updates—July 2025



[Factsheet of the IDF N°43/2025](#)

From protein transition to food systems transition: Dairy's holistic role in sustainable food systems



[Factsheet of the IDF N°46/2025](#)

Campylobacter spp. and dairy products

POSITION PAPERS



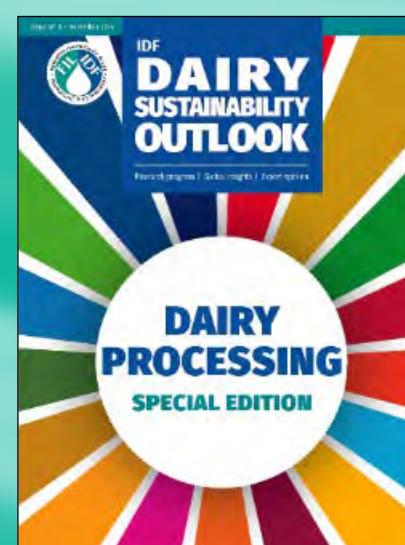
[IDF Position on the Codex General Standard for the Use of Dairy Terms](#)

Application to Cellular Agriculture Products and Ingredients

REPORTS



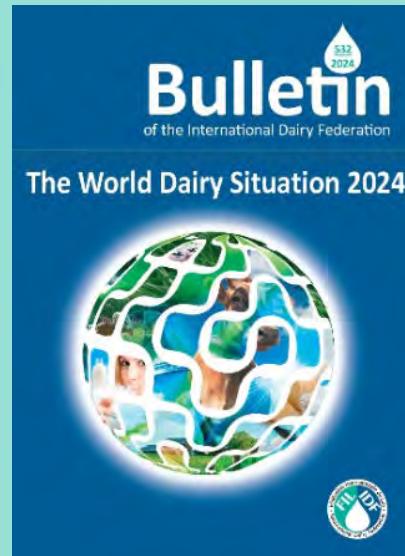
[Issue 2: IDF Women in Dairy Report 2024](#)



[Issue 8: IDF Dairy Sustainability Outlook—Dairy Processing](#)

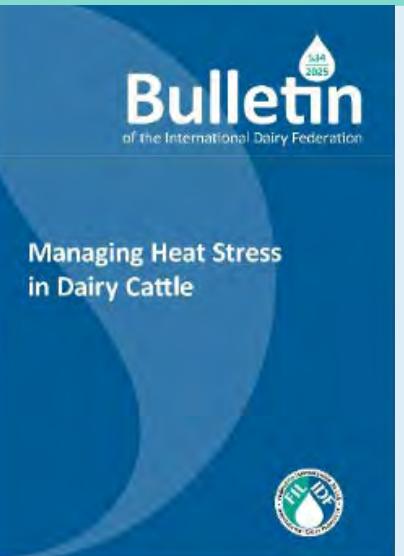
Publications (Continued)

BULLETINS



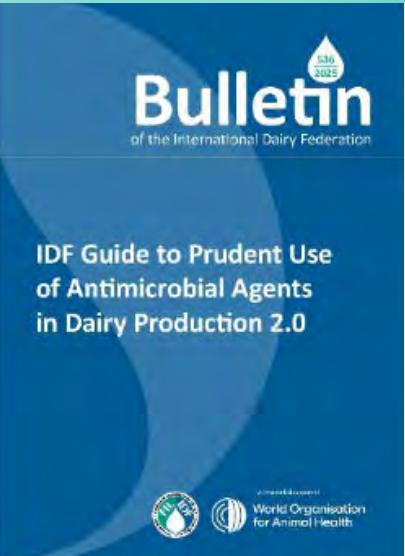
[**➤ Bulletin of the IDF N°532/2024**](#)

The World Dairy Situation Report 2024



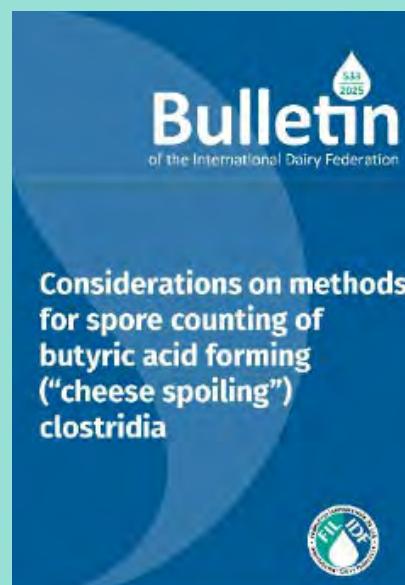
[**➤ Bulletin of the IDF N°534/2025**](#)

Managing Heat Stress in Dairy Cattle



[**➤ Bulletin of the IDF N°536/2025**](#)

IDF Guide to Prudent Use of Antimicrobial Agents in Dairy Production 2.0



[**➤ Bulletin of the IDF N°533/2025**](#)

Considerations on methods for spore counting of butyric acid forming ("cheese spoiling") clostridia



[**➤ Bulletin of the IDF N°535/2025**](#)

IDF Global Marketing Trends Report

STANDARDS



[**➤ Revision of ISO 29981 | IDF 220**](#)

Milk products—Enumeration of bifidobacteria—Colony-count technique

Awards & Recognition

IDF Award

The prestigious IDF Award honours individuals who have made outstanding global contributions to the dairy sector. In 2024, the Award was presented to **Prof. Geoffrey (Geoff) Smithers** for his leadership in multi-disciplinary R&D and commercialization programs that have significantly advanced dairy science and innovation.



Prof. Pavel Jelen Early Career Scientist Prize

This award celebrates excellence among emerging researchers in dairy science and technology.

2025 Recipients:

- **First Prize: Zheng Zhao** (University of Alberta, Canada)

“Optimizing fermentation cultures for sustainable dairy production”

- **Second Prize: Mengxiao Yang** (Riddet Institute, Massey University, and Fonterra Research and Development Centre, New Zealand)

“Milk Protein-Enzyme Interactions: Mechanistic Insights into Gastric Digestion and Implications for Dairy Processing”

- **Third Prize: Markos Managos** (Swedish University of Agricultural Sciences)

“Greenhouse Gas Emissions and Contribution to the Food System from Dairy Cows Fed Best Practice Diets”



IDF Prize of Excellence

Awarded to volunteers contributing exceptional work to IDF's Programme of Work, aligned with the SWIFT principles (Speed, Worldwide visibility, Impact, Focus, Transparency).

2024 RECIPIENT:

Dr. Chreh Farrokh (France)



Standing Committee Leader Recognition

Acknowledging exemplary leadership in IDF committees.

2024 RECIPIENT:

François Bourdichon (France)—Chair of the IDF Standing Committee on Microbiological Hygiene



IMP Yves Boutonnat Award

Celebrating global excellence in dairy marketing, the Yves Boutonnat International Milk Promotion Trophy honours the most innovative and impactful generic advertising campaigns worldwide.

2024 RECIPIENT:

Dairy Farmers of Canada

Awards & Recognition (Continued)

IDF Dairy Innovation Awards— Winners 2024

The winners of the third annual **IDF Dairy Innovation Awards** were revealed at the IDF World Dairy Summit 2024 in Paris. During a special plenary session, videos highlighted the achievements of this year's awardees, who received their honours in person and shared remarks with leading dairy experts. Keynote speaker Vincenzo Beneveto, Vice President Processing Liquid Food Solutions at Tetra Pak U.S., inspired attendees with his address.

Launched in 2022 by the International Dairy Federation, supported by Tetra Pak, the awards celebrate innovative practices in the global dairy sector, with a strong focus on sustainability and positive social impact. The 2024 competition attracted 153 entries from 25 countries, demonstrating the sector's commitment to innovation and sustainability at every stage of milk and dairy production.

THE WINNERS

Innovation in Sustainable Farming Practices— Environment

Teagasc, Bord Bia and ICBF—AgNav—Ireland. AgNav is the new innovative sustainability platform providing Irish dairy farmers with accurate and verifiable data and supporting decision making on farms to help reduce emissions and enhance water quality. Its overarching objective is to help farmers improve productivity and ensure economic viability, while setting new environmental sustainability standards.

Innovation in Sustainable Farming Practices— Animal Care

Amul Dairy—India. Amul Dairy has pioneered the use of homeopathic medicine for dairy animals, aiming to combat antimicrobial resistance. Through innovative treatments for 26 common ailments, over 68,000 animals were successfully treated, reducing antibiotic usage and promoting sustainable dairy farming. Till May 2024 Amul has manufactured 3.30 lac homeopathic medicine bottles of 30 ml and distributed 1.80 Lac till May 2024. This holistic approach enhances animal and public health.

Innovation in Sustainable Farming Practices— Socio Economic

National Dairy Development Board - Sundarban Cooperative Milk & Livestock Producers' Union Limited—India. The Union is the first all-women organic dairy cooperative in the Sundarbans, empowering over 4,500 marginalized women farmers. By integrating organic dairy production with multi-commodity agriculture, it provides sustainable livelihoods, elevates women's social status, and fosters socio-economic transformation, ensuring prosperity and sustainable development in the region.

Innovation in Sustainable Processing

Asha Mahila Milk Producer Company Limited—India. Solar based Instant Milk Chillers—A path-breaking off grid sustainable initiative for geographies characterised by small holder dairy farmers in the countryside.

Awards & Recognition (Continued)

Innovation in Sustainable Packaging

Danone - Actimel removes the plastic sleeve—France. Danone has taken strong commitments towards circular and low-carbon packaging. The Actimel brand embodies this packaging transformation and in 2023, removed the plastic sleeve on its iconic bottle, allowing it to reach 99% recyclability and reduce plastic consumption across EU!

Innovation in New Product Development—Human Nutrition

Inner Mongolia Dairy Technology Research Institute Co., Ltd - Satine Active Lactoferrin Organic Pure Milk—China. This organic milk, developed through technological innovation, achieves a high retention rate of 90% active lactoferrin in ambient temperature milk, providing eight times the active lactoferrin content to help safeguard consumers' immunity.

Innovation in New Product Development—Equipment

Unisensor—Aurox System—Belgium. Imagine the ease of a coffee maker, applied to milk antibiotic screening. The Aurox system combines robotics and lateral flow test technology in an unprecedentedly simple design, helping dairies and truck drivers with daily workloads. Its failproof construction delivers industry-leading reliability and is ready for seamless integration into milk transportation and storage systems.

Innovation in Climate Action

STgenetics—Ecofeed®—USA. Ecofeed®—Genetics for permanent and cumulative reduction of methane emissions based on more than 25,000 progeny records for feed efficiency. By identifying animals with superior feed efficiency and reduced methane, producers can enhance profitability while promoting a sustainable dairy industry and world for future generations of farmers and consumers.

Innovation in Women Empowerment

International Dairy Foods Association (IDFA) - Women in Dairy network—USA. IDFA's Women in Dairy network works to improve recruiting, retention, and gender equality within the U.S. dairy sector through data-based reporting and tools, C-suite engagement, and by fostering networking and professional and leadership development. IDFA also published the 2024 State of Women in Dairy Report, which summarized survey findings and industry-wide recommendations regarding the treatment of women in dairy.

Innovation in Marketing & Communication

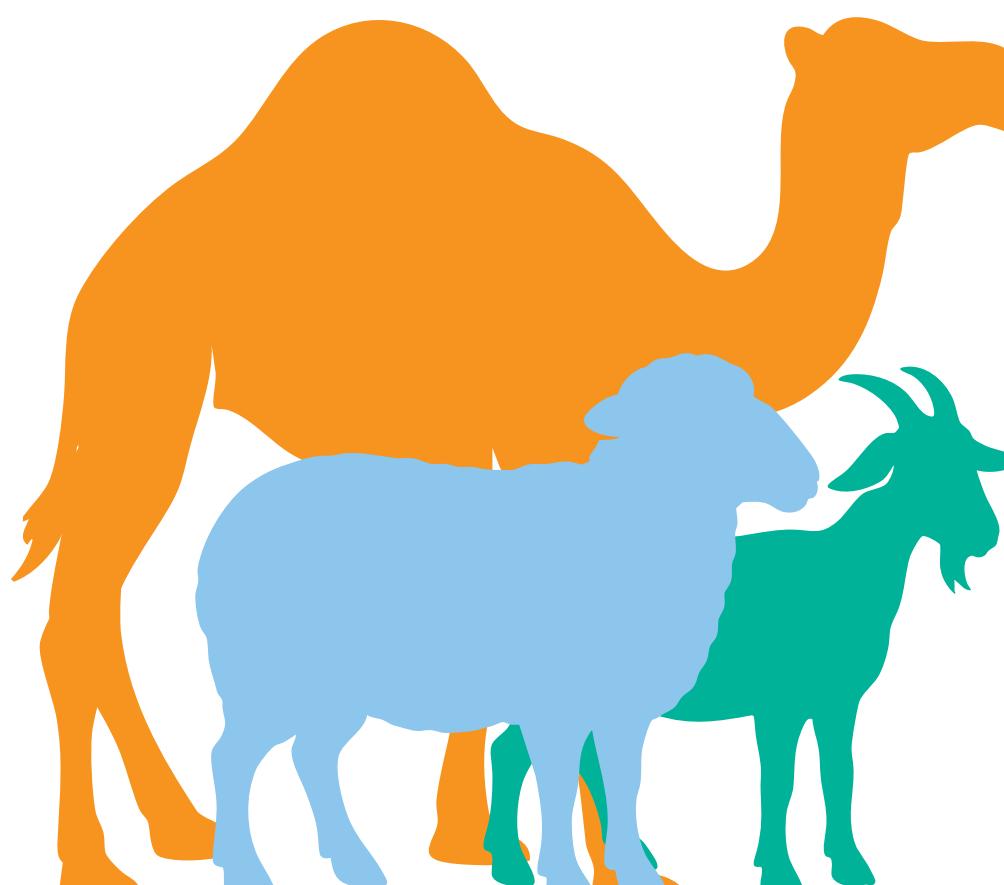
J-milk—Japan. To address calcium deficiency in approximately 10 million children, J-milk launched and implemented around 20 projects in collaboration with stakeholders from the dairy industry, schools, and nutritionists. Parents who learned about the campaign were 45% more likely to give milk to their children on weekends. The project clearly had a positive impact.

Upcoming Events

IDF International Symposium on Sheep, Goat and Other Non-Bovine Milk

9–11 FEBRUARY 2026
ANAND, GUJARAT, INDIA (NATIONAL DAIRY DEVELOPMENT BOARD)

Organized by the IDF National Committee of India, this symposium will bring together researchers, academics, and dairy professionals to discuss the latest research and innovations in sheep, goat, and other non-bovine milks—including camel, donkey, and yak. The event will feature sessions on livelihoods, farming and husbandry practices, composition and processing technologies, nutrition, and the development of specialty products. Technical tours and panel discussions will provide further opportunities for knowledge exchange and collaboration.



IDF/ISO Analytical Week 2026

5–7 MAY 2026
BERN, SWITZERLAND

Organized by the IDF National Committee of Switzerland, this annual event brings together dairy laboratory managers, scientists, and analytical professionals to network and discuss the latest developments in analytical methods for milk and milk products. The week includes business meetings, a symposium on standardization and its impact on legislation, nutrition, and animal welfare, technical tours, and an exhibition. The event will be held in a hybrid format, facilitating both in-person and online participation.

➤ www.idfisoanalyticalweek2026.com



IDF Regional Dairy Conference Africa 2026

31 MARCH–2 APRIL 2026
VICTORIA FALLS, ZIMBABWE

This regional conference aims to showcase advancements in climate-smart and resilient dairy production across Africa. The program will address topics such as safety and quality, human and animal health, farm management, innovation, processing, sustainability, and emerging regional issues. The event will foster partnerships, knowledge exchange, and networking among dairy experts, producers, processors, and policymakers, contributing to the future roadmap of the African dairy sector.

IDF Mastitis Conference 2026

11–13 MARCH 2026
STOCKHOLM, SWEDEN

The IDF Mastitis Conference will bring together international experts to discuss the latest technologies and research in mastitis prevention, milking technology, and equipment testing. The event will feature keynote presentations, scientific sessions, poster presentations, and farm tours, with a focus on animal health, milk quality, and sustainable dairy practices. The conference is expected to attract a diverse



audience from academia, industry, and the veterinary sector.

➤ www.idfmilkingmastitis2026.net

IDF World Dairy Summit 2026

15–20 NOVEMBER 2026
AUCKLAND, NEW ZEALAND

The IDF World Dairy Summit 2026 will convene global dairy leaders, scientists, and stakeholders in Auckland to explore the theme of "Healthy People, Healthy Planet, Healthy Economies." The programme features plenary sessions, expert panels, technical symposia, and a robust poster session, all with a strong focus on pastoral systems, sustainability, innovation, and the evolving role of dairy in society. The event will highlight advances in climate action, nutrition, technology, and economic resilience, with a commitment to diversity and audience engagement throughout the week.

➤ www.idfwds2026.com

Technical Webinar Series

Webinars are a key instrument in delivering IDF's Programme of Work and reinforcing its role as the global hub for dairy expertise. Through strategic planning, IDF ensures that its webinars are highly relevant to its members and foster meaningful engagement across the sector.

The Technical Webinar Series 2024 delivered strong results and continued to grow in impact:

- 16 webinars were conducted 3 fewer than in 2023,
- In 2024, registrants and participants decreased by 39% and 44% respectively.
- Broad relevance: Topics resonated across IDF member countries, including those with less diverse dairy systems, ensuring inclusive knowledge sharing.
- Strategic alignment: The topics of the webinars covered all IDF Strategic Goals except for SG2. Nevertheless, the Strategic Goal was covered in 2024 by other activities with relevant non-governmental organisations.

This annual series, running from January to December, exemplifies IDF's commitment to advancing dairy science and technology through accessible, expert-led dialogue.

A total of 16 webinars were held between October 2024 and October 2025 ➤



| | |
|-------------------|--|
| 10 DECEMBER 2024 | Latest updates on food-based dietary guidelines in Europe |
| 6 MARCH 2025 | Addressing unconscious bias for a more inclusive dairy sector |
| 12 MARCH 2025 | School meals programmes: Nourishing the future generations |
| 26 MARCH 2025 | IDF Farmers Roundtable—Transition planning—Farmer's succession |
| 16 APRIL 2025 | Dairy terms in the context of GSUDT and cellular agriculture |
| 23 APRIL 2025 | Professor Pavel Jelen Early Career Scientist Prize |
| 28 APRIL 2025 | IDF & IUFoST webinar Food processing: Sustainability and misconceptions |
| 02 JUNE 2025 | Deep dive on the LCA verification framework |
| 04 JUNE 2025 | IDF Farmers Roundtable: Sustainability. Methane from the perspective of farmers, Bovaer®, LCA, breeding |
| 04 JUNE 2025 | World Food Safety Day - The Role of Dairy Processing in Food Safety: The Science Behind It |
| 20 JUNE 2025 | World Dairy Situation with focus on Chile |
| 17 JULY 2025 | IDF Global Marketing Trends 2025 |
| 03 SEPTEMBER 2025 | IDF Farmers roundtable—water use in dairy farming |
| 08 SEPTEMBER 2025 | Dairy's role in sustainable food systems |
| 09 SEPTEMBER 2025 | IDF & EuFMD webinar Biosecurity in the dairy sector: controlling Foot-and-Mouth Disease |
| 24 SEPTEMBER 2025 | Celebrating school milk: Why it matters |



IDF Board of Directors

1. MR. GILLES FROMENT

IDF President and Chair of the Board of Directors

Elected IDF President in October 2024, Mr. Froment joined the Board in 2020 as a representative elected by the General Assembly. He is Vice-President, Government and Industry Relations at Lactalis Canada and previously chaired the IDF Standing Committee on Dairy Policies and Economics for six years.

2. DR. JAMIE JONKER

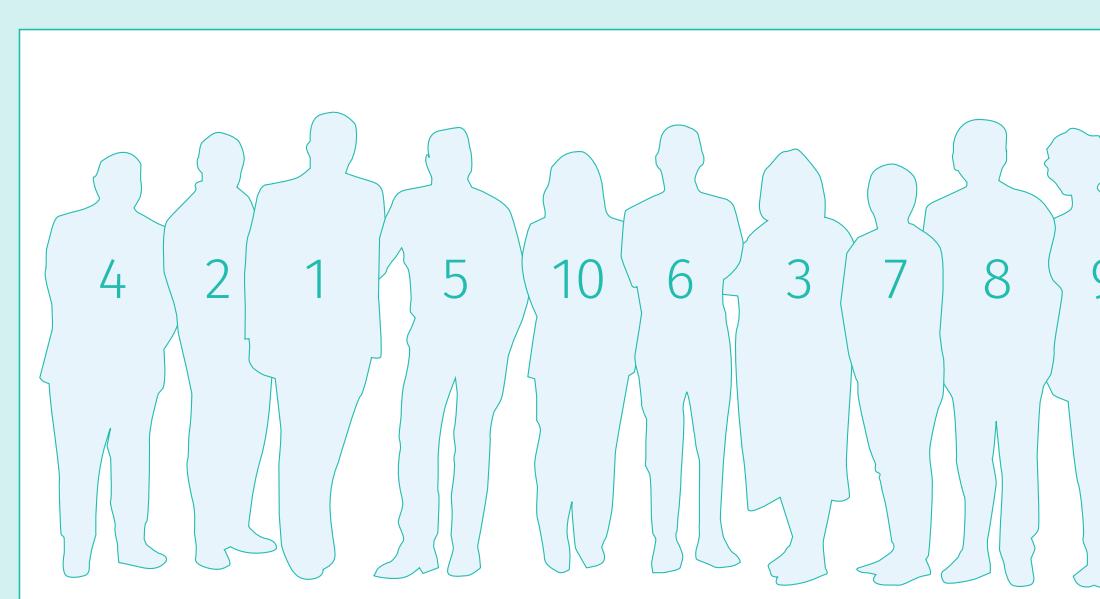
Chair of the Science and Programme Coordination Committee

Elected Chair of the SPCC in 2020, Dr. Jonker previously chaired the IDF Standing Committee on Farm Management and the IDF Task Force on Animal Feeding. He is a member of the IDF Standing Committees on Animal Health and Welfare, Residues and Chemical Contaminants, and Environment. As Vice President, Sustainability and Scientific Affairs at NMPF, he oversees animal health, biotechnology, biosecurity, air and water quality, farm sustainability, and technical service issues.

3. MS. SHARON MITCHELL

Chair of the National Secretaries and IDF Treasurer

Elected Chair of the IDF National Committees in 2023 and their Board representative, Ms. Mitchell has been involved with IDF since 2003. She is National Secretary of the IDF Committee of New Zealand and Programme Leader, Global Sector Programmes at Fonterra.



IDF Board of Directors (Continued)

4. DR. MEENESH SHAH

IDF Board Member

Chairman & Managing Director of India's National Dairy Development Board, Dr. Shah joined the Board in 2023. With over 38 years in the dairy sector, he champions small farmers and women empowerment, driving innovation and sustainability across the value chain.

5. MR. MELT LOUBSER

IDF Board Member

Mr. Loubser is Managing Director and co-founder of Fair Cape Group, with over 35 years of experience in engineering and dairy. He chairs the South African Milk Processors Organization, serves on the Milk SA board, and led the 2012 IDF World Dairy Summit in Cape Town. His leadership promotes industry-wide collaboration and scientific alignment.

6. MR. LAURENT DAMIENS

IDF Board Member

Mr. Damiens is Chief Operating Officer of CNIEL and has contributed to IDF since 2008. He has chaired and served as deputy chair of the IDF Standing Committee on Marketing and led the IDF Task Force on Plant-Based Products. He initiated the "Global Marketing Trends" report and has spoken at several IDF World Dairy Summits.

7. MS. MARIT HAUGEN

IDF Board Member

Board member since 2023, Ms. Haugen is a small-scale milk producer and Chair of the Board at TINE SA. Her background includes municipal management, agricultural policy, and communications. She holds a master's degree in economics from the Norwegian University of Life Sciences.

8. DR. ZHANYOU YUN

IDF Board Member

Board member since 2023, Dr. Yun is Vice-President of Yili and represents the processing sector. He is a member of the IDF Standing Committee on Dairy Science and Technology and is active in international dairy forums. He also serves as a distinguished expert of the IDF Chinese National Committee.

9. MS. TJITSKE REGINA BOLT

IDF Board Member

Ms. Bolt is a purpose-driven professional with nearly 25 years of international experience across public and private sectors. She brings extensive expertise in agricultural trade relations with CIS and Eastern European countries, EU policymaking in agriculture, fishery and biodiversity, and management of biodiversity projects. Her analytical and diplomatic skills help her connect with others and solve complex challenges.

10. IDF DG MS. LAURENCE RYCKEN

Director General

(Not a Board Member)

Ms. Rycken leads the International Dairy Federation as Director General, overseeing strategic direction, stakeholder engagement, and the implementation of IDF's mission to represent the global dairy sector through science-based expertise and collaboration.

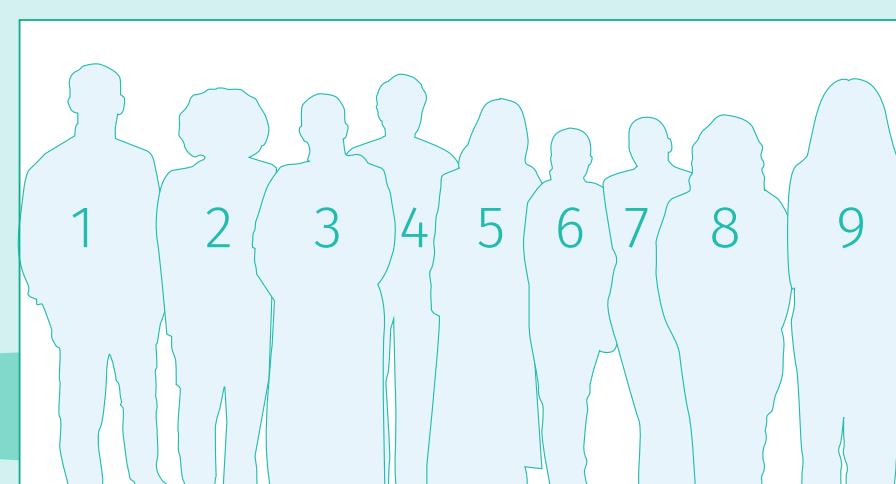
IDF Science and Programme Coordination Committee (SPCC)

| | | |
|-------------------------------------|--------------------------------|--|
| Jamie Jonker (US) | Chair | 2020-2024 (extended to 2025 as per the change in the IDF Constitution made at the 116th IDF EGA on 13th February 2024) |
| Ashish Kumar Singh (IN) | Academia | 2023-2025 (First term) |
| Philippe Trossat (FR) | Methods of Analysis & Sampling | 2024-2026 (Second term) |
| Ilka Klaas (DK) | Animal Health | 2024-2026 (First term) |
| Wilco Brouwer de Koning (NL) | Dairy Sector (farming) | 2024-2026 (First term) |
| Amit Vyas (IN) | Dairy Sector (processing) | 2024-2026 (First term) |
| Shawna Morris (US) | Economics and Policies | 2023-2025 (First term) |
| Nick Gardner (US) | Food Standards | 2024-2026 (First term) |
| Aditya Kumar Jain (IN) | Hygiene and Safety | 2023-2025 (First term) |
| Richard Walton (JP) | Marketing | 2023-2025 (Third term) |
| Isabelle Neiderer (CA) | Nutrition | 2023-2025 (First term) |
| Alan Kelly (IE) | Technology | 2024-2026 (First term) |
| Pierre Barrucand (FR) | Environment | 2023-2025 (Second term) |
| Lynda McDonald (SE) | Farm Management | 2023-2025 (Second term) |



IDF Head Office

| | |
|-------------------------------------|---------------------------------------|
| 1. Dr. Daniel Núñez Díaz | Science Officer |
| 2. Ms. Kadja Cissé | Science Officer |
| 3. Ms. Laurence Rycken | Director General |
| 4. Mr. Charles Duque | Communications Manager |
| 5. Dr. María Sánchez Mainar | Science & Standards Programme Manager |
| 6. Ms. Apolina Fos | Office and Membership Manager |
| 7. Ms. Aurélie Dubois-Lozier | Science & Standards Programme Manager |
| 8. Ms. Raquel Sousa | Administration Officer |
| 9. Dr. Anabel Mulet Cabero | Science & Standards Programme Manager |



Financial Statements

- After appropriation of the 2024 result, the balance total is € 2,341,509.
- The equity amounts to € 2,021,645; this is € 164,809 more than at end 2023 due to the recuperation of losses booked on the portfolio in 2022.
- The result is materially affected by € 78,741 recuperation of these 2022 losses, € 11,939 EUR interest on non-working capital and € 6,935 additional costs allocated against the 120th Anniversary portion fund. The actual operating result, without taking into account the temporary impairment, amounts to € 81,063.

| IDF balance sheet | 12/31/2024 | 12/31/2023 |
|--------------------------|------------------|------------------|
| Fixed assets | 11,378 | 11,916 |
| Receivables <1 yr | 170,283 | 9,607 |
| Investments | 1,694,067 | 1,604,729 |
| Cash | 441,135 | 555,884 |
| Deferred charges | 24,646 | 18,608 |
| TOTAL ASSETS | 2,341,509 | 2,200,744 |
| | | |
| Equity | 2,021,645 | 1,856,836 |
| Provision for charges | 78,824 | 0 |
| Payable <1 yr | 234,296 | 334,048 |
| Deferred income | 6,744 | 9,860 |
| TOTAL LIABILITIES | 2,341,509 | 2,200,744 |

| IDF income statement | 12/31/2024 | 12/31/2023 |
|-------------------------------|----------------|----------------|
| Gross operating margin | 772,095 | 787,484 |
| Remuneration, social security | 569,533 | 816,680 |
| Depreciations | 6,644 | 6,070 |
| Provision for charges | 78,824 | 0 |
| Other operating charges | 35,448 | 28,421 |
| Nonrecurring charges | 1,662 | 0 |
| Financial result | -84,825 | -36,329 |
| Result of the period | 164,809 | -27,358 |



Global Dairy Expertise Since 1903

Helping nourish the world with safe and sustainable dairy

The International Dairy Federation (IDF) is the leading source of scientific and technical expertise for all stakeholders of the dairy chain. Since 1903, IDF has provided a mechanism for the dairy sector to reach global consensus on how to help feed the world with safe and sustainable dairy products. As a recognised international authority in the development of science-based standards for the dairy sector, IDF has an important role to play in ensuring the right policies, standards, practices and regulations are in place to ensure the world's dairy products are safe and sustainable.

› www.fil-idf.org



FIL_IDF



international-dairy-federation



FIL-IDF



International Dairy Federation



**International Dairy
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